

## PREFACE

These transcripts owe a great deal to many people.

The idea of recording the experiences and views of senior Canadian public servants, diplomats and military officers involved in NATO and NATO-related affairs was developed by Geoffrey Pearson, the first Executive Director of the Canadian Institute for International Peace and Security. The work continued under his successor, Bernard Wood, the Institute's present Chief Executive Officer.

David Cox was helpful in launching the study. As the Institute's Director of Research from 1984 to 1987, he also participated in a number of the interviews.

Professors Jack Granatstein of York University and Robert Bothwell of Toronto University provided helpful advice on interview techniques and transcript preparation.

David Karsgaard of the Department of External Affairs assisted in providing access to the NATO files, for some of the preparatory background work. John Hilliker and Dacre Cole of the Historical Section were also very helpful.

The interviews themselves were conducted under contract in the summer of 1987. Nancy Pawelek, Editor, and Eleanor Fielding, Secretary, both of the Parliamentary Centre for Foreign Affairs and Foreign trade, actively assisted with preparatory work and interviews.

The heavy task of transcribing the interview tapes and preparing the first drafts of the transcripts was carried out by A.S.A.P. word processing service. This was done under a small additional contract, and the Institute is grateful to Lynne Anderson, President, and all her staff, for the great effort that went in to that phase of the work.

Thereafter, Doina Cioiu, Institute Research Administrator, took on the major responsibility of shepherding the transcripts through the following drafts, and in-putting most of the corrections. Her hard work and commitment to the project were invaluable. Her efforts are greatly appreciated.

Mary Taylor, Institute Editor, also contributed greatly by editing and reviewing one draft of the texts.

Other Institute staff who helped with various parts of the work include Cecile Sicard, Secretary, and John McLeod, Research Assistant.

The Contributors also participated actively in the review and revision process, by examining all texts and recommending necessary changes.

A special word of thanks is owed to Escott Reid, former Deputy Under-Secretary of State for External Affairs, for a conversation about Canadian efforts to promote world peace and order in the Post-War Period and, later, to establish the North Atlantic Treaty. Published works by Mr. Reid that have provided very helpful insights include: *On Duty*, describing the work of establishing the United Nations, particularly in 1945 and 1946; *Time of Hope and Fear: The Making of the*