

**Statement of Expense and Revenue per Telephone  
Year Ending December 31st, 1911**

(Based on average of 18,000)

|                                    |              |
|------------------------------------|--------------|
| Operating Expense—                 |              |
| General expense .....              | \$ 1.25      |
| Commercial expense—                |              |
| Revenue accounting .....           | \$ .75       |
| Revenue collecting .....           | 1.00         |
| Directories and supplements .....  | 1.00         |
| Supervision, canvassing, etc. .... | 1.00— 3.75   |
| Traffic Expense—                   |              |
| Operators' wages .....             | 10.35        |
| Rent, heat and light .....         | .40          |
| Supervision, etc. ....             | .60          |
| Sundries .....                     | .40— 11.75   |
| Insurance .....                    | .45          |
| Total .....                        | \$17.20      |
| Maintenance and Depreciation—      |              |
| Current repairs—                   |              |
| Aerial plant .....                 | \$ 2.00      |
| Equipment .....                    | 2.10         |
| Other .....                        | .50          |
| Station removals .....             | 2.40— 7.00   |
| Depreciation (6% on \$160) .....   | 9.00         |
| Total .....                        | \$16.00      |
| Fixed Charges—                     |              |
| Interest on real estate .....      | \$1.00       |
| Interest on plant .....            | 6.40         |
| Total .....                        | \$7.40       |
| Total of all expenses .....        | \$4.60       |
| Revenue—                           |              |
| Rentals .....                      | \$31.04      |
| 20% of toll calls .....            | 1.03—\$32.07 |
| Deficit .....                      | \$ 8.53      |

Note.—Operation expense includes city taxes, \$0.06 per unit.

Advance construction.—

Buildings and underground conduit for 150 per cent. increase

Balance of plant .....

50 per cent. increase  
Number of lines—15,500. Number of telephones—20,000.

Development—10 per cent.

Business and residence telephones, December, 1911—37 per cent. and 63 per cent. respectively.

Average calling rate—11.

Increase in telephones during 1911—25 per cent.