

February 20th, 1926.

Dr. F. C. Harrison,
Principal, Macdonald College,
Ste. Anne de Bellevue, Que.

My dear Dr. Harrison:-

Let me thank you for your letter of January 28th with reference to my suggestions re the amalgamation of some departments at Macdonald College with those here.

You know, of course, that what I am trying to do is to bridge the gap which has always existed between McGill and Macdonald. Macdonald is part of McGill and I am most anxious to bring the two as close together as possible. I hope the members of the staff at Macdonald will help me to build the bridge. Do not let a situation develop similar to that of the Intercolonial Railway and the Canadian National. The Intercolonial is part of the Canadian National system, but there are yet some Maritime Province people who, apparently, wish it to remain the Intercolonial of old. I asked you to offer all the criticisms you could, but, while on first reading they appear formidable, I do not think they are really so. Let me reply to them in the order in which you set them forth:

(1) It appears to me that the objection which you raise attributes to the Head of the Department at the University rather more responsibility than he in fact carries. The object of initiating the system by which the senior member of a department became known as its chairman was to emphasize the fact that the University expects the