Ew & fele 1927 CANADIAN PACIFIC RAILWAY COMPANY OFFICE OF THE CHAIRMAN AND PRESIDENT Personal MONTREAL April 14th, 1926. My dear General: I am very much indebted to you for your letter, and am somewhat concerned at the number of outside engagements which you have apparently been compelled to commit yourself to. You will remember that some three years ago I told you that I thought. in the interests of the University and of yourself, you should reduce the number of these to a minimum, though I appreciated then as I do now that many of them are unescapable. I think that perhaps at the time we discussed it you were not feeling as well as you have been lately but I do not know that that was one of the principal considerations present to our minds. I realize that there are some men who discharge these obligations much more easily than others, and you may be in that class. I presume that I am apt to judge the situation from my own standpoint and I may frankly confess that most of them are a source of irritation to me. However, I understand perfectly your reasons for not wishing to accept an invitation from the Kiwanians if one is extended, though in many ways they represent a class of energetic men who have possibilities of good work, especially community work, if their efforts are properly directed. I imagine that if you