McGILL UNIVERSITY MONTREAL FACULTY OF ARTS OFFICE OF THE DEAN April 21, 1926. Sir Arthur Currie, G.C.M.G., Principal, McGill University.

My dear Principal.

I have already expressed to you some opposition in principle to increasing the number of minor appointments on the teaching staff of McGill College, and I have advised the Heads of the Departments and others repeatedly that I think the best policy for us in the future would be to conserve our departmental funds for capital salaries and not to fritter them away too much in small salaries to minor men teaching minor courses. The great need of the Faculty at present seems to me to be a distinct increase in the salaries of the principle men on the staff. The costs of living in Montreal are so much higher than in communities where most of the other Canadian universities are located, that it will be impossible for us to maintain the high standing of our men unless we keep our capital salaries correspondingly high. There are, however, a few obvious inequalities in the minor salaries at present which I think should be remedied and I am, therefore, suggesting the following increases for next session 1926-27.