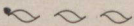


have received an anonymous letter, referring to the co-operative store, which lacks this very necessary feature. The letter in question has been referred to the directorate of the store. The writer is recommended to communicate with that board direct, and to make his statements as definite as possible. The matter is worthy of serious attention, but it is hardly possible to debate it in these columns.



### HOT WEATHER WORK.

The hot blasts of mid-summer are upon us, and human energies are not at their highest pitch. Despite this fact, there is work to be done of momentous importance to the whole service, most of which must be done in Ottawa, where the temperature is as high, if not higher, than in any other portion of the Dominion. The work referred to is, of course, on the Civil Service Bills. An additional bar to efficiency in regard to the bills is the fact that so many members of the service who are on the two committees appointed in Ottawa live in the suburbs with their families, and so find it difficult to attend the meetings. Nevertheless, the work will proceed in spite of these handicaps, and the service will acquit itself with credit in the estimation of the Government and the Minister of Finance, who has confided to the organized service the responsibility of studying the two bills.



### IN EXPLANATION.

The Ottawa "Citizen," during the past year or two, has displayed a real, ardent interest in the just administration of the public service. As an act of appreciation of this marked interest, *The Civilian* provided the "Citizen" with an advance copy of the Special Number. The "Citizen" made a somewhat premature criticism of the book, associat-

ing the name of Mr. E. R. Cameron with its compilation. This misapprehension it may be advisable to correct, as Mr. Cameron was not connected with the preparation of the book. In the course of a friendly criticism the "Citizen" mentions the absence from the book of any mention of Dr. Robertson's Commission on Technical Education. In justice to the editors of *The Civilian*, it is necessary to state that the omission was not an oversight. A list of all commissions, temporary and permanent, lay on the editorial table during the preparation of the "Special Number," and the question of treating these important phases of Civil Service activity was in debate up to the last moment. The commissions were finally excluded from the programme, together with other interesting matter, simply from the desire to avoid overloading the book with a multiplicity of material.

### MAN IS A FAILURE.

When he values success more than character and self-respect.

When he does not try to make his work a little better each day.

When he becomes so absorbed in his work that he cannot see that life is greater than work.

When he lets a day go by without making someone happier and more comfortable.

When he tries to rule others by bullying instead of by example.

When he loves his own plans and interests more than humanity.

When his friends like him for what he has more than for what he is.

When he envies others because they have more ability, talent or wealth than he has.

When he does not care what happens to his neighbours or to his friends so long as he is prosperous.

When he is so busy that he has no time for smiles and cheering words.