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The deadlock was complete. The gunners could not destroy the trenches and the machine-gun emplacements sufficiently to allow the infantry to advance, and time was on our side. It was in the attempt to break through this *impasse* that gas was first used at Ypres; but after that terrible experience the defence produced the gas helmet, and the new weapon broke in the German's hands.

Then began the race between the contending armies to produce guns and shells of such size and in such quantities as would blast a whole area with death, bury the machine-guns and the garrisons, destroy the superiority of the infantry in defence, and give the game once more into the hands of the offensive. In this race we were slow starters. The generals took time to realise the necessities of the new situation, and it was not until the cyclonic energy of Mr. Lloyd George was harnessed to the work of the Munitions Department that the vast industrial resources of Great Britain were really brought into play. It was a work which required not only the energy of genius, but the tact of a consummate man of affairs conversant with all the details of civilian life. But presently the machine began to work and to gather momentum in its course. Every private concern adapted to the task was taken over and pressed into the work. The factories smoked on every hillside and the furnaces flared in every city. The vast metal tubes of the guns took shape, and a tremendous volume of shells began to flow in everincreasing numbers across the Channel. By the summer the work was well in hand and the guns were ready to overpower the defence of the German