

when legislation is passed on the functions of the Treasury Board, the President of the Treasury Board will have authority to act on behalf of the Board itself. In these circumstances, it will be possible to have some 60% of the submissions dealt with and sent back to departments as decisions within two working days.

- (c) Bureau of Government Organization. Dr. Davidson was in charge of the Bureau of Government Organization at the time he was appointed Secretary of the Treasury Board, and he has carried this responsibility with him. It is now, in effect, a one-man bureau with Jim Driscoll carrying out the responsibilities of overseeing the implementation of the Glassco Commission recommendations.
- (d) Personnel Policy Branch. The speaker indicated that since the Seminar would be devoting a full day to personnel management, and since the Assistant Secretary (Personnel) would be a speaker, he would not provide details of the work of the Personnel Policy Branch. He indicated that it had, however, been split in two with one part keeping the traffic moving under the existing regulations, and the other designing a new structure to implement the Treasury Board's role in the new approach to the management of personnel in the Public Service. He said the new organization had been designed in detail and would be submitted to the Treasury Board shortly.
- (e) Programme Branch. As indicated earlier, it was decided that a principle job of the Programme Branch would be to serve client departments. A Programme Officer is designated for each department and agency. He analyses departmental requirements and prepares recommendations on departmental programmes, submissions and reports, making use as necessary of the relevant specialist advice available to him through the other branches and through outside sources. The importance of the role of the Programme Officer has been considerably increased. The Programme Officers are grouped in divisions of approximately five officers plus a director. So far as is possible, departments are grouped together by like functions. Each division in the Programme Branch is also responsible for certain functions. By way of example, programme division 1 which is concerned with some twelve departments and agencies, including External Affairs, is