Ottawa, 8th June, 1920.

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Dear George,-

Thank you very much for your letter of May 14th, and for your good wishes regarding my acceptance of the Principalship of McGill University. I dare say the announcement did surprise a good many of my friends over there. The offer came like a bolt from the blue here, and I immediately pointed out to the Board of Governors that I possessed no academic qualifications. The Board's emissary to me was Lieut. Colonel Molson who assured me that the Board had taken all that into consideration, and that they were still desirous for me to go to McGill. The financial considerations are very much more attractive than the present position, where I am receiving \$12,000 per year, but you will see Herburt Molson in England who can give you the details.

Naturally I am very sorry to give up my work with the Militia Department. Things have been going very well. and I am a Commander-in-Chief of all but name. All Departments have been bringing their troubles to me, something which adds very much to the work, but which gives me a very great insight into what is going on everywhere. The reorganisation is getting on very well and has been sympathetially received. It is not yet completed because we find it difficult to induce the Government to see the necessity for many things which we regard as essential. For instance, they see no reason why we should have a Signal Corps, neither do they appreciate the value of paid Adjutants and Q.M.S. instructors for our Militia Units. The Permanent Force is nothing more than a training cadre. Canada is not in a humour to accept the principle of universal training. and will continue to look to the volunteer for any military effort she may require to put forth. This is all right in a way, but it is only fair to the Militia Units to give them proper armouries, proper equipment and proper staff to supervise their training.

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