

coming year; our employees now number 807. We have commercial dealings either through actual program bookings or subsidiary network arrangements with the majority of the 79 privately owned stations to which line facilities are available, and are responsible under the Broadcasting Act for the observance by private stations as well as C.B.C. stations of the regulations made under that Act; we have engineers designing radio equipment and engaged in extensive construction work; we have a staff of war correspondents on the battle front; we employ in our own studios some seven or eight hundred radio artists every week; we have an extensive news bulletin service; in conjunction with the radio branch of the Department of Transport we are heavily engaged in the application of international agreements and we will soon do international broadcasting; we bring broadcasts into schools; we encourage talent across the country; our own commercial activities are important; we regulate programs on all stations; we advise the government on the allocation of broadcast permits; incidentally, we struggle with controversial broadcasts. All this requires expert knowledge, experience, background and so much attention and time that the load is indeed very heavy.

One feature of our affairs is the spontaneity of decision which is required. Our responsibility in respect to program control, both for ourselves and for private enterprise, results in a continuous series of crises which, at times, come in such rapid succession that one's mind has difficulty in adjusting itself to the tempo. Problems arise all over the country, at the most unexpected moments, which require a solution in a matter of minutes. Most frequently these have to be submitted to the highest authority of the Corporation.

I have had quite varied experience in my life, at times in very important fields of activities, but I do not know of any business which is so active and complicated and which requires such sustained attention as that of the C.B.C.

Your Committee would, therefore, recommend that there be a salaried Chairman giving all his time to the Corporation, and that the Board of Governors of the Corporation submit a recommendation so that the position of General Manager be filled as soon as possible. Such a setup would necessitate an amendment to the Canadian Broadcasting Act, and we recommend that an amendment be made to meet the situation.

The whole program situation has been reviewed by the Acting Chief Executive. It is recorded in the evidence. Program planning is perhaps the most difficult task before the Corporation, as all classes of the population and all sections of the country have to be catered to. The cultural and educational responsibilities as well as those of pure entertainment, must ever be kept in mind. The schedule of radio programs contains everything: news, bulletins, actualities, talks, addresses, discussions, church services, school teaching, official communique, commercial advertisements, music, drama, variety shows, sports news, and at present war news, and services of all kinds. Your Committee is pleased to note that the matter of school broadcasting, labour forum, and farm broadcasting are receiving increased attention and time allotment, and that they have met with wide and favourable acceptance by the public. In modern wartime, radio is a new and important weapon. By it the changing aspects of the war are brought to our people at home and the folks in Canada are kept in touch with the Canadian troops overseas, and the troops in the United Kingdom and any battle theatres, are kept in touch with the folks at home. As a vital morale builder, the nation has no more powerful instrument.

Special mention should be made of the C.B.C. Overseas Unit. The C.B.C. now operates four mobile units overseas with a staff of six engineers. One of