



activities and the identification of a separate business line encompassing the range of services to OGDs.

### ***3.3.3.2 Working with the Provinces: Renewing the Federation***

The desire to renew the federation, the shared responsibilities for some international policy issues and the decline in provincial resources for representation abroad will drive closer co-operation between the department and provincial and other levels of government. Communication to all Canadians of the important issues, especially the benefits of a strong, united Canada in the international arena, will be vital.

The provinces have an important role in foreign policy matters since many international issues fall partly or wholly within their jurisdiction (e.g. education, labour and the environment). However, resource constraints have forced the provinces to reduce their overseas representation (38 provincial offices abroad have closed in the past 4 years). This has increased the pressure for more federal support of provincial interests.

The most visible aspect of the drive to improve relations with the provinces in the international field is the participation by provincial premiers in Team Canada visits, which bring Federal department, provincial governments and the private sector together in pursuit of Canada's jobs and growth objective.

### ***3.3.3.3 Policy Outreach***

Non-state actors have become more and more important in international issues. The department will need to devote more time and resources to consulting with and involving the public, non-governmental organisations (NGOs), the private sector and the academic community. For example, the number of international NGOs increased from 1,000 in 1956 to 4,700 in 1992 and the number of multinational enterprises from 7,000 in 1972 to 37,000 in 1992. The department's outreach activities, including the use of the new forms of communication technology, will expand over the planning period. The establishment of the Canadian Centre for Foreign Policy Development (CCFPD) is a major indicator of the intention to intensify the department's efforts in this aspect of policy development.