

has not been represented, the attendance of Industry, Trade and Commerce has continued.

The Prime Minister of Canada appoints the Canadian chairman of the Board and the U.S. chairman is appointed by the President of the United States. The chairmen report on the proceedings of each Board meeting directly to the Prime Minister and the President, respectively. The chairmen of both sections are distinguished citizens who have never had departmental or military responsibilities concurrent with their terms of chairmanship.

The Board has no direct relationship to the North Atlantic Treaty Organization (NATO) nor to the United Nations system or to other Western hemisphere regional bodies (Inter-American Defence Board, Organization of American States, Joint U.S., Mexican and Brazilian Defence Commissions).

The Board now generally meets in February in the United States, in June in Canada, and in October alternately in the United States and Canada. The meetings are hosted by the U.S. and Canadian Armed Forces at military bases chosen by the host country and approved by the Board.

#### *Advisory body*

The Permanent Joint Board on Defence was designed to act in an advisory rather than an executive capacity. While it has no executive

powers, its deliberations clearly influence the course of events on the substantive matters which it considers partly through the reports the respective national chairmen submit to the Prime Minister and the President after each meeting.

Business is conducted informally at Board meetings with no voting procedure used. Defence problems are considered and discussed until general agreement is reached. Problems for discussion may be initiated by the Board itself or by an agency of either government referring the matter to the PJBD through a member for consideration.

As the Board is composed of both military and diplomatic representatives of each country, it is able to discuss those Canada-U.S. defence problems that have political and economic implications. Such issues can be discussed frankly in an atmosphere of mutual confidence and understanding. Over the years, the Board has considered a broad range of economic questions including the many positive features of the Canada-U.S. defence development and defence production sharing arrangements whose long term goal is to ensure a rough balance in defence trade between the two countries.

The Board's deliberations have often provided the basis for formal bilateral agreements. Practically all the important joint defence projects undertaken by the two governments