

In carrying out its initial Program Review in 1966, the Department came to the conclusion that its operations constituted one basic program which it defined as "The Protection and Promotion of Canadian Interests in Other Countries and International Organizations". A number of activities or components of the program were also defined at that time. These were reviewed and refined for the 1967 Program Review, and the following activities were established as the principal components of the Department's program:

1. Political and Regional Affairs
2. Economic Affairs
3. External Aid
4. Politico-Military Affairs
5. Commercial Affairs
6. Cultural Affairs
7. Public Information
8. Consular Activities
9. Immigration
10. Security and Intelligence
11. Direction and Administrative Support

For purposes of the 1968 Program Review, the concept of one program has been maintained, but the activities making up the program have been grouped into three principal components (exclusive of capital expenditures). These are:

1. Direction and Administrative Support
2. Policy Formulation and Coordination
3. Foreign Representation

We were not asked in our terms of reference to assess the validity or the usefulness of the above groupings as a basis for planning and controlling the Department's operations, or to examine the possibility of developing a better definition and grouping of activities.