

A difficulty arises here as the Board will not be responsible for syllabuses in either Matriculation or School Leaving. The situation calls for effective co-operation between the University Matriculation Committee and any ~~body~~ body to which the Protestant Committee may entrust the drafting of courses of study. There has been already much useful co-operation of this kind and the facilities for it need to be extended and regularised.

6. I do not follow the suggestion that separation of the two examinations would mean that school pupils might be required to take both. Surely McGill would still be willing to accept School Leaving as an equivalent to Matriculation provided the scope and standards of examination were satisfactory. It does not refuse to accept as equivalent examinations taken elsewhere than in Quebec, - even out of Canada altogether-- though the syllabuses differ in content from those of its own Matriculation examination. It could hardly deny to candidates from Quebec what it concedes to candidates from elsewhere.

7. Secretariat. An efficient and reasonably independent secretariat is of vital importance to the working of a Joint Board system. To be efficient it must be very nearly, if not ~~xxx~~ entirely a full-time job. The function of a Board is to take decisions, not to do routine office-work in a scumbled fashion. I suspect that much of our trouble has arisen from the absence of a Secretariat, adequately equipped, with time, and facilities and experience to do the important routine work. The Board is comparable to a Board of Directors and I should