

carried out in a thoroughly systematic manner and in strict accordance with a pre-conceived plan, which once approved must on no account be subject to alterations to meet the wishes or whims of self-interested parties.

I cannot well conceive of anything more disastrous to such a scheme than that when once it has been sanctioned and partially carried out the general idea should be liable to alteration, and the general effect of the whole thereby destroyed.

It gives me much pleasure to extend my thanks to Hon. J. P. B. Casgrain, C.E., a member of your Commission, whose valuable professional advice has been freely placed at my disposal during the preparation of this report. My thanks is also due to Mr. Surtees, the engineer of your Commission, whose cheerful and ready assistance and thorough knowledge of Ottawa and its vicinity, I have much appreciated.

Respectfully submitted,

FREDERICK G. TODD.

MONTREAL, P.Q.,  
August 28th, 1903.

NOTE.—Thirty-nine photographs, one colored sketch and five diagrams form a part of this report, but it has not been possible to reproduce them all in this copy.