

Relations which will be discussed separately at greater length.

Finally, an essential service was provided by the Circulation Section which performed the duties of mailing, packaging, addressing, shipping and requisitioning supplies.

The general form of organization for the production and distribution work of the Division was to persist, without much thought given to it, for many years. Unfortunately, the function of the area desks, instead of growing into a rational structure for the control and direction of operations abroad, tended to dwindle and wither and it was not until the end of the 1960s that the importance of this apparatus was again recognized and ultimately re-installed as an essential and strengthened feature of the whole operation.

We have noted that neither Government, Department nor the C.I.S. had paid a great deal of attention to the philosophy of Information abroad, its purposes and nature, or to a management theory suitable to serving these purposes. Certainly, Mr. MacDermot, and probably others, had given thought to the conceptual framework for the activity but had not systematically set down their ideas as a doctrinal basis. It is possibly fair to say that people had had to concentrate on the What and the How of organizing Information