

and complete. What will benefit the association will likewise help the individuals who comprise it. That it can become a live, active and influential factor cannot be denied. That it has already been too long delayed in coming into existence is likewise apparent. Organized along national lines it will be in a position to correct many of the existing evils which have crept into the contracting business, and with which local exchanges at the best can only feebly cope.

The draft programme to be considered at the Ottawa conference is as follows:

Proposed Ottawa Programme.

1. Provincial Roll Call. (number from each)
2. City Roll Call. (number from each)
3. Section Roll Call.
 - I. General.
 - II. Sub or Trade.
 - III. Supply.
4. Organization for Conference.
 - (a) Order of Programme Committee to arrange and post details of programme.
 - (b) Builders' Exchange (future usefulness of).
 - (c) Publicity Committee (Press, notices, etc.).
 - (d) Three Entertainment Committees (one each day).
 - (e) Tendering.
 - Quality Surveying.
 - Method of calling and opening Bids.
 - Contract and Bid Bonds vs. Cheques.
 - Contracts—Standard Agreements, unit prices, etc.
 - Cost-plus-fixed-Sum Contract.
 - (g) Labor
 - Labor Trade Parliaments.
 - Employers' Apprenticeship and Technical Education.
 - (g) Materials Committee.
 - Resources, economy, readjustment, standardization.
 - (h) Future Business.
 - Industrial housing, concrete roads, etc., contract farming.
 - (i) Business Relations.
 - Public Works, Architects, Engineers and Owners, Sub Contractors and Supply Houses.
 - Powers of Superintendent or Inspector and Arbitration.
 - Foreign competition and Plan making.
 - (j) Building By-laws and Lien Laws Committees.
 - (k) Other organizations. Relation to Board of Trade and Manufacturing Association, etc.
 - (l) Code of Ethics as Between General Contractor.
 - (1) Receiving bids and Awarding Work.
 - (2) Payments.
 - (3) Bonds
 - (4) Bonus and penalties.
 - (m) Zones of operation, plant, yards, etc.
 - (n) Trade papers. Building Statistics.

The following constitutes the temporary executive committee appointed at the preliminary meeting, with power to add to its number, especially as regards Western members: J. Penrose Anglin, of Anglins Limited, Montreal, chairman; D. K. Trotter, secretary-treasurer of the Montreal Builders' Exchange, secretary; W. Davidson, member of the Winnipeg Builders' Exchange; W. E. Dillon, of W. E. Dillon Co., Limited, Toronto; Herbert Elgie, Toronto; Harry Hayman, London, Ont.; H. Hazleton, president of the Winnipeg Builders' Exchange; J. D. Johnson, Ontario manager of the Canada Cement Co., Limited; W. A. Mattice, of the Dominion Bridge Co., Limited, Ottawa; W. E. Ramsey, of Pedlar People, Limited, Montreal, and E. A. Sanders, secretary of the Mechanical Trades Association, Halifax.

Among those present at the Toronto meeting in addition to most of the above mentioned,

were: John Quinlan, Montreal; C. F. Smallpiece, Eastern manager of the Taylor-Forbes Co.; H. N. Dancy, Toronto; T. Gander, Toronto; R. Jackson, of the Jackson-Lewis Co., Limited, Toronto; Walter Davidson, Toronto; Geo. R. Hyatt, London, Ont.; Edward and George Hayman, of Hayman & Sons, London, Ont.; A. G. Robb, of Galt; T. R. Wright, of London, Ont.; and F. B. McFarren, general manager of the Interprovincial Brick Co.; Geo. E. Stocker, president of Wickett Bros., Toronto.

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Heating and ventilating engineers, Benett & Wright.
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Painting, Hughes & Company.
Plumbing fixtures, Jas. Robertson Company.
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Reinforcing steel, Trussed Concrete Steel Company.
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