

When it is capable of doing so much good, we fail to see why its employment in therapevtres should be regarded as quackery. As well say that the administration of a dose of salvarsan or vaccine for typhoid fever are forms of quackery. This would be a sorry class in which to place Ehrlich, Wright and Leishman. Says the *Association Journal* "All quackery does not lie outside the boundaries of the medical profession; and it is hard to distinguish between credulity, pretence, and charlatanism." So far as radium is concerned we think that the workers with this agent have conducted this work on very high and ethical methods.

THE MANAGEMENT OF HOSPITALS.

We are induced to make some comments on this topic by some remarks in the February issue of the *Canadian Medical Association*. The Journal states that "a gift does not imply the acquisition of proprietary rights." Now, this is absolutely wrong. Those who give the money for the erection of hospitals constitute the persons from whom are chosen those who manage their affairs. There are two distinct sides to a hospital. These are the funds that procure the site and erect thereon the buildings and provide the same with equipment; and the medical staff that attends to the patients. The standing of every hospital depends upon both.

All the business affairs of the hospital should be in the hands of the board of management. This board must have full control over the staff. It must have an absolutely free hand to add to the numbers of the staff when such is required, and it must equally have power to dismiss from the staff when the conduct of any members of the staff call for such dismissal. No staff should be given the power to make its own additions, and be responsible for dismissals. No staff would ever undergo proper reorganization along such lines.

There must be something that corresponds to a corporation. This must be made up of wealthy, who can give money in large sums. This does not constitute ownership, but it does constitute the body that should appoint those who manage. In this body of givers the staff should not figure. If they do, there will be friction between those that constitute the corporation and those that make up the staff. The functions of these bodies are so separate that they cannot be welded.

No money is made from the fees of patients as most of it only forms part of the maintenance fund. No hospital was built this way.. Large sums must be given, and those who give these large sums will of necessity look after the use to which their gifts are being put. These men