

McGILL UNIVERSITY  
MONTREAL

FACULTY OF LAW  
OFFICE OF THE DEAN

28th January, 1922

The Principal  
McGill University

Dear Principal:

It seems desirable that I should put on paper what I have already told you personally--that I hope the Governors may soon be able to appoint a permanent Dean and to relieve me of my present administrative duties after the close of this session.

The existing arrangement was suggested by Dean Lee in January, 1920. At first I absolutely declined, but he told me that he would not feel justified in accepting the Oxford invitation unless I would consent. Being unwilling to create an obstacle in his career I very reluctantly consented to act as Secretary for one year only.

When he resigned about a year ago the question came up again. The efforts made to find a Dean proved unsuccessful, and I was again pressed to remain in charge of the office. I am still of the opinion, which I urged upon Dean Lee, that the arrangement is administratively unsound, and in this I believe that you agree with me. Furthermore, it seems very undesirable that the University should for any length of time advertise to the world its inability to fill the office of Dean.

Next session I hope that the work will be more of a routine nature, and perhaps this may make it easier to fill the post. The rapid developments of the last two years have made the work altogether exceptional, and at