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This department would like to make it clear that its suggestions involving financial expenditure are made with a keen realisation that many other departments have similar needs. For this reason such suggestions have been purposely limited. It must be a matter of extreme difficulty to decide whether this department or that has the greater need.

It is respectfully suggested therefore that the appointment of a permanent small University Committee be made. The
duties of such a committee would include the formulation of
policies concerning the aims of McGill and the making of decisions consistent with such aims.

It is believed that a university with a definite objective has a greater chance for success than one in which Faculties and Departments each strive for their own welfare, more or less regardless of that of others.

Only those matters largely peculiar to this department are considered in this report. Subjects of broader interest such as: school training; scholarships; Sabbatical year; honours degrees; etc., are, it is believed, better considered in reports from Faculties.