

Secretariat of Commerce and Industrial Development, trade data and interviews.

for suppliers to specialize in custommade equipment, rather than standard lines. These producers now face stiff competition from imports of medium-capacity mass-produced machines. These imports can be very price competitive, even considering the devalued peso.

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The U.S. is the largest foreign supplier of food processing and packaging equipment to Mexico, with a 1993 import market share of 44 percent. Geographic proximity allows for fast delivery and service as well as the

Imports of Food Processing and Packaging Equipment, 1993

| Category | US \$ thousands |
|---------------------|-----------------|
| heating and cookin | ng 126,234 |
| dairy | 15,009 |
| agricultural produc | e 10,861 |
| bakery | 42,023 |
| confectionery and | sugar 7,710 |
| beverages | 2,213 |
| meat/poultry | 14,075 |
| other processing e | quipment 52,000 |
| packaging | 262,440 |
| Total | 532,565 |

ready availability of replacement parts. For these reasons, end users tend to be quite familiar with American-made equipment. Nonetheless, Germany and Italy each claimed a 15 percent import market share in 1993. Canada's share was about 2 percent.

CUSTOMERS

In almost every subsector, the top three or four producers claim 80 percent or more of the market. Small- and medium-sized enterprizes compete for what is left.

BAKED GOODS

The baked goods industry is comprised of about 38,000 enterprises. Most are small family firms that supply a few city blocks with bread and tortillas, but most of the production is carried out by a few very large manufacturers. *Grupo Industrial Bimbo* and *Grupo Maseca* are two of the largest firms in Mexico. *Tablix*, a relative newcomer, is expanding in the south-east through acquisitions of regional bakeries. Conglomerates such as *Gamesa* (PepsiCo), Nabisco, and *Marinela*

LEADING FOOD PROCESSORS

| US \$ millions | 1992-93 |
|----------------------------|---------|
| Company | Sales |
| Grupo Industrial Bimbo | 1,516 |
| Compañía Nestlé | 1,383 |
| Anderson Clayton | 474 |
| Grupo Industrial Maseca | 473 |
| Sigma Alimentos | 383 |
| Herdez | 292 |
| Ganaderos Productores | |
| de Leche Pura | 284 |
| Agrobios | 174 |
| Lechera Guadalajara | 130 |
| Danône de México | 124 |
| Ingenio Tres Valles | 109 |
| Productos de Leche | 96 |
| Helados Holanda | 89 |
| Molinos Azteca | 75 |
| Corporación Azucarera de 1 | Tala 70 |
| Derivados de Maíz Aliment | icio 58 |
| Laboratorios y Agencias Un | idas 57 |
| Ingenio Adolfo López Mate | |
| Others | 1,323 |
| Total | 7,153 |

(Bimbo), dominate the cake and cookie sector.

BEVERAGES

Mexicans consume more carbonated beverages per capita than any country except the United States. Coca-Cola is reputed to have about 55 percent of the market. Frozen juices are not as well developed due to the relative lack of freezer space.

The bottled water market is very crowded, with more than 40 brands competing for available shelf-space. Milk mixes from Procter and Gamble (Chocomilk), and Nestlé (Quik) have found a loyal customer base among young consumers. The market for beverage mixes prepared with water is dominated by Kraft.

The Mexican Te La Pastora shares the overall tea market with McCormick and Laggs. Most of the major American processed coffee brands can be found on supermarket shelves, and there is also a large market for roasted coffee beans.

> Food and Beverage Processing and Packaging Equipment

