

**Memorandum of Association**  
OF  
**The North Western Pacific Oil  
Company, Limited**

I. The name of the Company is The North Western Pacific Oil Company, Limited.

II. The registered offices of the Company will be situated at the City of Calgary in the Province of Alberta.

III. The objects for which the Company is established are:

(1) To purchase, take on lease or acquire by gift, grant or otherwise and to hold, own, control, sell, buy, traffic, and deal in petroleum and natural gas, timber, farming, ranching, grazing, oil, mineral and other lands, including lands believed to contain or be capable of producing petroleum wells, oil deposits, oil shales, vegetable oils, natural gas, coal, iron and other mineral and vegetable substances and products of all kinds, mineral or otherwise, and any estate or interest therein and the products thereof and all franchises, easements, drilling, developing, exploiting and other rights and privileges whatsoever pertaining or incident thereto.

(2) To carry on the business of drilling, extracting, pumping, drawing, mining, purifying, transporting and dealing in petroleum, natural gas and other minerals and mineral substances, and to establish, utilize and turn to account tanks, storage and pumping stations, drilling apparatus and outfits, pipe lines and other works and conveniences suitable for the purposes of the Company.

(3) To search for, drill, sink wells, crush, win, get, quarry, wash, smelt, calcine, refine, dress, amalgamate, manipulate and prepare for market and to buy, manufacture, export, import, sell and otherwise deal in oil, auriferous quartz and ore, bullion, specie, coin, coal, petroleum, patent fuel, iron stone, vegetable products and metals, vegetable and mineral substances of all kinds, and to engage in any business in which oil, gas and mineral and vegetable substances of whatsoever kind and nature are used or dealt with commercially in the crude or manufactured form and either alone or in conjunction with other forms or products and to undertake such other business, processes and operations as are usually carried on or in connection therewith or are naturally incidental thereto.

(4) To manufacture into marketable commodities or otherwise dispose of all residual by-products resulting from any manufacture in which the Company may be engaged.

(5) To purchase, take on lease or acquire by gift, grant or otherwise and to own, hold, control, settle, farm, cultivate, improve, develop, subdivide, lease, mortgage, exchange, sell, charter, hire or otherwise acquire and dispose of any real or personal property and any rights or privileges which the Company may think necessary or convenient and capable of being profitably dealt with in connection with any of the Company's property or rights for the time being, and in particular, mineral and other lands, buildings, mills, factories and manufactories of all kinds, stores, warehouses, boarding houses, elevators and