

Later on as the work of the committee progresses, the director of each branch will appear before you and I shall have an opportunity at that time to introduce them to you.

I would like to introduce to you Mr. F. T. Mace, the assistant deputy minister; Mr. Walsh, director of finance, purchasing and stores; Mr. Graves, his assistant; Mr. Bowland, our research advisor and statistician. He is going to be a very important man to us while we are before the committee.

I also wish to introduce to you Mr. C. F. Black. Most of you already know him. He used to be the superintendent of insurance—well, he is not that any more; he was promoted last year to the office of departmental secretary.

I have not introduced the last official who is sitting here at the head table as being concerned with departmental administration. I think you all know him. He needs no introduction. He is the acting chairman of the Canadian pension commission. I mean Mr. Leslie Mutch.

Mr. HERRIDGE: Much was expected, "Mutch" has been given.

Mr. LESLIE MUTCH (*Acting Chairman of the Canadian Pension Commission*): I hope you will say that at the last meeting!

The CHAIRMAN: We are starting off in a very small manner!

Mr. LALONDE: You will recall that last year at your first meeting we started out by discussing the organization of the department generally. This year you may not feel that it is necessary to go into as much detail as we did last year, when there were so many new members. However, I think it would be helpful to you to have certain information about the organization of the department, about its officers in the field, about the people who do the work, and also some information that was requested last year.

So we are endeavouring to place before you right at the beginning a comparative statement of our estimates for 1958-59 and 1959-60, and at the same time an estimate of our actual expenditures in 1958-59 so as to give you another basis of comparison with the items which are asked for in next year's estimates.

With your permission I would ask some of the officials to distribute a folder which contains this information. Perhaps it might be useful if I went over the material in this folder as quickly as possible.

The first item is a chart showing the head office organization of the department with the minister and the deputy, the assistant deputy, the pension commission, and the war veterans allowance board.

These are self explanatory. Then, on the left hand side of the page you have the block which we call departmental administration and which is covered in the estimates under that title.

There is the departmental secretary's office; the information services; the four major directorates dealing with the administration proper, the directorate of personnel, finance, engineering, and legal; and at the bottom is the methods and inspection division.

At the right hand side of the page are the four branches which we call the operating units of the department.

Every benefit that a veteran can get is dealt with by one of those branches; and the four administrative directorates on the left hand side of the page provide all the administrative services to the branches shown on the right hand side of the page.

You will notice that we also have mentioned the name of each person who is in charge of each particular group. I thought it might be helpful to you if you ever wanted to contact any of them.

The CHAIRMAN: Mr. Lalonde has indicated that if you wish to ask questions at any time, it would be quite in order.