

IN supplement to the formal language of a Resolution it is fitting that this record of appreciation, indebtedness, and affection should contain some further comment upon the nature of Sir Edmund's achievement. What he has wrought for The Canadian Bank of Commerce is not only writ large upon the face of that Institution, but extends throughout the whole structure to its very foundations. Yet all the effort which this result implies is only one of the many forms through which his versatile, untiring, and constructive imagination has found expression.

Through a boyhood association with his Uncle he was led to become a banker, but it is clearly indicated that under somewhat different circumstances he could have reached a place of marked distinction in science, literature, or public life. A man of many avocations, he has at no time suffered his energy to be dissipated by an excessive division of interests. Although at the parting of the roads in early life he might well have selected a different objective, he has steadily pursued his course on a well-marked line to a definite and high-set goal. Viewed as an institution of national and international status The Canadian Bank of Commerce is his monument.

To say this is not to disparage the contribution of others who collaborated in a great task with loyal zeal and eminent ability, but by common consent it was Sir Edmund whose leadership enabled the Bank to fill the place that his own clear-sighted vision had marked out for it in days of doubt and trial. "An institution," says Emerson, "is but the lengthened shadow of a man." Nor is this saying less true in the field of finance than in that of politics or of morals. Through his own vigorous and sympathetic personality Sir Edmund was enabled to endow the Bank with a tradition that it can never lose while those remain who have been inspired by his own doctrine and example—the tradition that an institution can only function through the minds and souls of the individuals who are united for common service through the forms which it provides.

Drawing strength from this practical and vital principle, the Bank under Sir Edmund's guidance has become an institution which is distinguished throughout by the responsiveness, self-respect, and high purpose of its members—a community pervaded by healthy individualism, yet conforming its actions to method and law. In shaping the structure nothing has been left to accident, caprice, or favoritism. The Bank is a living, healthy, beneficent organism, because from the first Sir Edmund knew how men of the right type could be drawn to its staff,