

Letters

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society, toward improved physical fitness has not been missed by Dal's students, as is demonstrated by the numbers currently participating in the wide variety of programs being offered.

Sincerely,
F.A. (Tony) Martin
Director
Athletics & Recreational Services

Siamese libraries

To the Editors:

I am grateful to Mr. Roger W. Proctor for his thoughtful letter on the planned Library for King's College. He will be happy to know that his proposal that we move into the Killam Library was discussed at length by the Maritime Provinces Higher Education Commission at two of its meetings when the King's project was being considered. Among the dif-

ficulties encountered was that the Killam Library is not under-utilized, just the contrary. Mr. Proctor will also rejoice to discover that the Dalhousie and King's collections' policies are carefully coordinated to avoid unnecessary duplication and that members of both universities are by legal agreement able to use both libraries on an equal basis. A new King's Library will make the King's collection more accessible to students of both universities as well as providing additional working space for library users. In consequence, the construction of a new King's Library may delay the need to construct more capacious facilities at Dalhousie.

Finally, owing to the historic character of the precious collection of rare books and artifacts which constitutes such a large portion of its holdings, the King's Library was able to obtain \$840,000 of Federal Government money from the Cultural Initiatives Programme of the Department of Communications. This money for the heritage aspect of the new building will enable King's to provide adequate facilities

for rare books, a facility desperately needed on the joint campus. King's was uniquely positioned to apply for these monies in its Bicentennial year.

Yours truly,
Wayne Hankey

Admin not a biz

The Editors:

I have read with interest Jeff Harrington's feature article in the January 26 issue of the Gazette. The article is a generally balanced and thoughtful contribution to the discussion of the financially-related problems facing Dalhousie and other universities. I comment here on only a single point touched on by the author, career patterns of senior university administrators.

At every university with which I am familiar, there are two categories of administrators, academic and non-academic. At Dalhousie senior non-academic administrative positions include those of Vice-President (Finance and Administration), Vice-President (Student Services), Registrar, and Directors of Financial Services, Physical Plant, Personnel/Payroll Services, and University Computing and Information Services. Senior academic administrative positions include those of President, Vice-President (Academic and Research), Asso-

ciate Vice-President (Research) and Deans of the eight Faculties.

Positions of academic and non-academic administrators differ in several respects:

(1) *Nature of responsibility.* As the titles imply non-academic administrators are concerned primarily with non-academic matters while academic administrators are concerned primarily with academic matters, except for the President, who is concerned with every aspect of the University.

(2) *Background.* Senior academic administrators normally hold a Ph.D. in their discipline and have usually had twenty or more years of postdoctoral experience as a regular university faculty member. Their previous experience in academic administration has usually been limited to a few years as Department Chairperson or Associate Dean. Senior non-academic administrators who readily move between academia and business or government.

(3) *Term of appointment.* Non-academic administrators are appointed without definite term. Senior academic administrators are appointed for a definite term, normally five years renewable.

(4) *Teaching and research.* Senior academic administrators usually continue to teach and carry out research, though necessarily at a reduced level, while in office. Non-academic administrators do not normally carry out either of these activities.

(5) *Future career.* Academic

administrators normally return fulltime to the professorate at the end of their administrative appointment. Since I returned to Dalhousie in 1980 two Vice-Presidents (Academic and Research) and five Deans have left their administrative positions and returned to fulltime faculty positions at Dalhousie, two other Deans have retired and one has resigned.

The administrative structure at Dalhousie remains very different from that of a business.

Sincerely,
Donald D. Betts, Ph.D.
Dean of Science

Thank God for frats

To the Editors:

In regards to last week's issue of the Gazette, I would like to ask why there was only one article printed about the Winter Carnival?

The Carnival was truly an organizational and promotional disaster, and for this first year student, a poor illustration of college spirit. However, a few important questions come to mind. Who were the participants? What happened to all the photographs that were taken during the week? Who won Winter Carnival? Who were the runners-up?

It seems to me that these important issues were either ignored or unknown when the Gazette went to press. Well, in case anybody does not know (possibly even the organizers who remained seemingly invisible throughout the "festivities"), Phi Kappa Pi, Canada's only national fraternity, proved its concern for the welfare of extra-curricular functions, and won the Carnival by quite a large margin. The Commerce Society came in second place, with Alpha Gamma Delta taking third. Why did they participate? Why did they win? It is simple — they were basically the only people who knew about it, and the only societies that seemed to care.

My final questions to the organizers and to the editors are: Why were these societies not mentioned? Why were they not so much as thanked for their support and participation?

In the last week's Gazette, a whole half page was devoted to the "main event" of the college year! How magnanimous! It is no wonder that a few simple, appropriate lines about the participants and victors was not included. The Winter Carnival was a series of blunders in itself, it need not carry over into the university paper. Instead of telling only the darker side of the issue, why not mention, or be thankful, that these few societies participated. They are the ones who kept the Carnival afloat.

Societies are an integral part of university life. It is unfair that these societies, such as Phi Kappa Pi, who devote their utmost efforts every year to the advancement of the university's events, are deprived of their place on the pedestal.

Mark Crawford

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