## **Appendix**

Others have written and spoken about closer trading relations between Canada and the US. Here are some samples, and the Author's final word.

Ronald Reagan in New York, November 13, 1979, announcing his intention to seek the Republican nomination for President.

We live on a continent whose three countries possess the assets to make it the strongest, most prosperous and self-sufficient area on earth. Within the borders of this North American continent are the food, resources, technology and undeveloped territory which, properly managed, could dramatically improve the quality of life of all its inhabitants.

It is no accident that this unmatched potential for progress and prosperity exists in three countries with such long-standing heritages of free government. A developing closeness among Canada, Mexico and the United States—a North American accord—would permit achievement of that potential in each country beyond that which I believe any of them—strong as they are—could accomplish in the absence of such cooperation. In fact, the key to our own future security may lie in both Mexico and Canada becoming much stronger countries than they are today.

No one can say at this point precisely what form future cooperation among our three countries will take. But if I am elected President, I would be willing to invite each of our neighbors to send a special representative to our government to sit in on high-level planning sessions with us, as partners, mutually concerned about the future of our continent. First, I would immediately seek the views and ideas of Canadian and Mexican leaders on this issue, and work tirelessly with them to develop closer ties among our peoples. It is time we stopped thinking of our nearest neighbors as foreigners....

A developing closeness between the United States, Canada and Mexico would serve notice on friend and foe alike that we were prepared for a long haul, looking outward again and confident of our future; that together we are going to create jobs, to generate new fortunes of wealth for many and provide a legacy for the children of each of our

countries. Two hundred years ago we taught the world that a new form of government, created out of the genius of man to cope with his circumstances, could succeed in bringing a measure of quality of human life previously thought impossible.

From an article in the Hastings International and Comparative Law Review by Mark Adams, Barry Steiner and Wade Rose, employees then of Governor Jerry Brown of California who used the material in speaking favorably of a North American Community when seeking the Democratic Presidential nomination in 1980.

A North American Community created to foster equality and interdependence would benefit all three countries. It should have three goals. It should encourage continental cooperation. The North American countries are already bound to one another by geography and economics. The North American Community can be the vehicle for strengthening and increasing the areas in which the countries cooperate. Such an organization should also promote comprehensive, trilateral problem-solving. Comprehensive negotiations, in the sense of negotiations between all three countries regarding all issues between them, can achieve results not possible in bilateral, issue-by-issue negotiations. Finally, the North American Community must preserve the independence and sovereignty of all three countries. One of the main themes in North American history has been Canadian and Mexican fears that the United States intended to conquer or to assimilate them. The United States has also jealously guarded its freedom of action. Unless the Community provides institutional safeguards for the sovereign rights of the member countries, it

A cooperative organization, by its very nature, is a forum rather than a decision-making body. It requires unanimity of the members before it can act. Therefore, it is less likely to upset the economic and political balance since the countries cannot be forced to act without their consent. Moreover, a cooperative organization does not necessarily include all of the goals a common market would be likely to hold. In a cooperative organization, the members may negotiate free trade agreements where appropriate, but