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Government the post of minister in Canada is of more importance than that of Ambassador in Belgium." (1)

Mr. Phillips was assisted in the new mission by a Counsellor, Mr. Frederick R. Dolbeare, a Secretary, Mr. H. Dorsey Newson, a Commercial Attaché, Mr. Lynn W. Meekins, and a Consul General, Mr. I.N. Linnell (who in 1927 replaced Mr. Foster), and four vice-consuls.

Temporary quarters for a Chancery and Consulate were rented in the Metropolitan Life Building on Wellington Street, but later, as has been mentioned, a separate Embassy and Consulate was built on Wellington Street next door to the Rideau Club. The Ambassador's official residence was found on a high wooded elevation near Rockliffe Park overlooking the Ottawa River.

In 1929 Mr. Phillips left Canada in consequence of his resignation from the United States Foreign Service. Until the appointment of his successor, Mr. Benjamin Reath Riggs, newly appointed as First Secretary, acted as Chargé d'Affaires.

In 1930 Hon. Hanford MacNider was accredited as United States Minister, but he resigned in the following year, whereupon Mr. Pierre de L. Boal became Chargé d'Affaires for a considerable time.

In 1933 Hon. Warren Delano Robbins was appointed Minister, but two years later, on April 7, 1935, he died.

On August 7, 1935, his successor, Hon. Norman Armour, another career diplomat, presented his credentials to the Governor General.

(1) H. of C. Debates, April 13, 1927. p. 2471.