

IS BUSINESS BAD? Read the Facts from 33 London Executives

SUMMARY OF OPINIONS BY LONDON BUSINESSMEN GIVES ASSURANCE WITH REGARD TO PESSIMISMS AND THE LESSON OF EXPERIENCE IS: "GO-GET-IT"

Present Situation Is Healthy and Future Is Promising, Provided Efficiency, Vigilance and Courage are Exercised—Much Depends On Europe's Troubles—Determination To "Carry On" Is Expressed.

SYMPATHY FOR FARMERS' DIFFICULTIES

There has been a good deal of talk in recent months about "bad business." Perhaps the worst feature of it is the difficulty of distinguishing in all this talk between truth and gossip. An acorn of truth very easily becomes an oak of false rumor.

With the object of getting at the facts of the situation an *Advertiser* reporter during the last ten days has interviewed 33 representative manufacturers in London. Of these men, 33 have made reply and the result is given below.

Is business good? Or is it bad?

What do businessmen themselves say about it?

What are the facts?

The article below in some measure answers all these questions so far as manufacturing concerns in London are concerned.

Business conditions in London are healthy and for the future there is a distinct promise of consistent progress.

This, in a sentence, is a fair summary of the opinions given by 33 London industrial executives interviewed by the *Advertiser* during the last ten days.

The impression obtained in these interviews is an impression of assurance and hopefulness. They supply authoritative contradiction to the sad refrain that "business is bad." Business is not bad, it is healthy. It is harder work than in the affluent war years, but it is there and more is coming.

With this assurance is a lesson. It is this. There is quite as much danger in the false optimism as there is in the false pessimism.

The false pessimist says that business is bad and all is lost. He is wrong, and he is dangerous.

The false optimist says that business is great, wonderful—eat, drink and spend your money because tomorrow there'll be lots more where that came from.

He is equally wrong and equally dangerous.

The truth which the lesson teaches is that business is healthy and will progress only where there is careful, conservative planning, the willingness to work hard, and courage and persistence in going after business.

No Promise of Boom.

There is no promise of a boom in any of the information obtained. There is merely the knowledge that development and prosperity awaits those who have the efficiency and the diligence required.

The *Advertiser* interviewed 33 London manufacturers and asked each of them the following questions:

1. What is your opinion of the present industrial situation and why? What is the outlook for 1924 and why?

2. What have sales been for the first half of 1923 as compared with the same period of 1922?

3. What is the state of collections as compared with the same period of 1922?

4. How does the number of employees compare with last year?

Of the 37, replies were made by 33 executives.

Twenty-nine made encouraging answers to the first part of question one, and four were discouraging.

Question two brought forth a surprisingly large number of factories with an increase over 1922. Twenty-three of them registered increases all the way from 10 per cent to 60 per cent. Four stated that they had had smaller sales, and six firms reported the same business as in 1922.

The third question of the list showed that collections, though not in as good position in the beginning of the year, had picked up lately, and were no worse than last year. This was accounted for by many concerns by the fact that they had used greater care in extending credit.

Number four on the questionnaire, dealing with the number of employees, disclosed the fact that eleven firms had increased their help. Nineteen had about the same number as last year, and only three were employing less than they were a year ago.

"Go-Get-It."

Everyone reiterated "there will be no boom times in the near future. Business will have to be obtained by getting out after it, and the man who gets it will have to hustle."

The European situation loomed largely in the minds of nearly all those interviewed, many of whom asked that they should not be quoted

The Outlook at a Glance

Here is a summary of the opinions stated by the 33 executives of manufacturing concerns who made replies to the questions asked by The *Advertiser*:

	Present Conditions.	Future.
Good	8 firms	12 firms
Fair	21 firms	18 firms
Poor	4 firms	2 firms

	Increased Sales.	Decreased.
Number of firms	23	4
Average increase or decrease	16%	31%
(6 firms remain the same.)		

	Increased Employees.	Decreased.
Number of firms	11	3
Average increase or decrease	14%	31%
(19 firms remain the same.)		

From this it may be seen that only 4 out of 33 firms believe the present situation to be poor, and only 2 describe future prospects as poor.

Only 4 out of 33 have experienced a decrease in sales from 1922, and only 3 a decrease in number of employees.

The number of firms which reported an increase in sales was 23, and 4 reported a decrease.

The number of firms which reported an increase in employees was 11, and 3 reported a decrease.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

The average increase in sales was 16 per cent, and the average decrease was 31 per cent.

The average increase in employees was 14 per cent, and the average decrease was 31 per cent.

increase in business. Our sales have increased by 10 per cent over last year, and we have about the same number of employees as in 1922. It is not a time when business will come by itself, and one has to go after it with energy. Local conditions alone do not give an accurate idea of the position in the country. We do a business all over the world, from London to Halifax, and though one part may do a little better than another, the average is backward there is another province where things are not so bad. Our collections are very good, indeed. We have practically no trouble with delinquent creditors. We have about the same number of employees as in 1922.

Gordon Hunt of Hunt's Flour Mills: "The present situation is good, and the outlook for 1924 looks just as good, but you've got to go to work. The war period, when business came by itself and when very little ability was needed to make money, has passed into the past. The demand has been a slight increase in our sales, and we have effected a saving of 20 per cent on the barrel by means of reorganization of the plant, so that although we have a much reduced staff we have increased our production and lowered our labor cost."

"On the other hand we are paying our men today 25 per cent more in wages than they received during the high wage period of 1919. As to collections, they have been very good. There has been a large increase in our C. O. D. orders. I am not at all pessimistic."

J. D. Isaacs of Middlesex Motors, Limited: "Industrial conditions in London are not very good. Our own sales for the year have increased a little over 1922 and we are employing the same number of men as last year. The future is brighter and we are looking forward to an advance in spring business over 1922. The wet, backward spring had its effect this year on our sales."

J. J. McHale of Scott McHale, Limited, Shoe Manufacturers: "I consider the present industrial situation healthy, but that it will bear close attention from the standpoint of credit, and this applies also to the situation in the rest of the country. We have increased by 15 per cent over the same period for 1922, and we are looking forward to an advance in spring business over 1922. The wet, backward spring had its effect this year on our sales."

M. J. Beatty, General Manager of Beatty Bros. at Fergus, Ontario: "Reports that he expects business to be 20 per cent better than last year. The position of the local shops is that though some of the departments have been moved to Fergus, Ont., there are about the same number of employees as the departments which have remained have been increased in size."

Ernest McNeely of John McNeely & Sons, Cigar Manufacturers: "Well, everything is just a little better than it was last year, and that is all I have to say. It is impossible to say anything with certainty. We have increased our staff slightly over the staff of last year. Mr. McNeely did not give any figures or date."

Frank McCormick of the McCormick Biscuit Factory: "We have had an increase over 1922 and we have more employees to cater for. I think 1924 will be very much the same as 1923 in regard to business conditions. Generally speaking, I am optimistic in reviewing prospects for the present and for the coming spring, but it is quite impossible to say definitely what next year will bring. Our sales are about 20 per cent better than they were for 1922. In the matter of collections, the position is fair, and I look for them to be the same in 1924."

"The European conditions are settled, and the European people are able to come into the market again. Business would be in a flourishing condition over here. European-made goods that have been made in America are being sold in Europe. Hundreds of people are allowed to go from Canada and purchase in the United States without trouble. Even our city is doing well. Selling American-made goods at Port Stanley that can be made here in the city, which is a very poor spirit or lack of judgment on the part of the people. They are not expected to do their duty to the working public of Canada if the city council does not help them."

Therefore, the prospects of 1924 will be the same if the following conditions are not removed: Firstly, the government to remove the tax on goods manufactured in Canada; secondly, the city council should show a better example to its people, and not be loyal to our own country; and thirdly, the city council should be able to get the revenue so gained by taxing the drink. This could easily be done by taking off the coupons. These to be purchased through a government institution at a price according to the holder to obtain the drink. By this means an enormous sum of money could be brought into the hands of the government exchequer, and would be a great help to the city. The taxes now existing on other necessary manufactured goods, and prevent the foreigner being made by bootleggers and the upkeep of hundreds of spotters."

"Our sales have been 45 per cent better than in 1922, and we are employing over one hundred people less than last year."

Charles Philip, Manager of the Hall Acme Glove Company: "Conditions are the same with us as last year as far as sales and collections and the number of girls employed are concerned. We have been adversely affected by the depreciation of the franc, and we find it very difficult to get some of the English products we need on that account. The situation for 1924, and for the future generally, depends on the settlement of the European question. It seems, however, as if that matter will be settled before long, and that is a good thing. We hope for the best next year, of course, and perhaps if things improve over there we will get it."

E.R. Lawerson of the Firm of John Marshall & Co., Manufacturers of Hats: "The present situation is healthy, but it is one which calls for considerable effort. The economy in operation in the future to leave an increase in the future, it is difficult to say with any certainty just what will happen. However, as if the market surplus and the position in Europe have a dominating effect."

"There is too great disparity between the price the farmer is getting for his wheat and the price he has to pay for whatever he buys. There will have to be some new arrangement whereby the states of affairs will be changed. The European problem looks like being settled soon, however, and that will help us. Our sales are pretty much the same as in 1922."

William Anderson, of the William Anderson Manufacturing and Rubber Company: "With us, the year has been divided into two parts. The first part has been a time when business was very good, and conditions for the rest of the year up to end of November look very promising. As for next spring it will probably be a time when conservative operations are necessary and when inventories should be low. Nevertheless we expect 1924 to be as good as this year and we are not pessimistic."

"Sales are about 25 per cent ahead of 1922 and we are employing slightly more help. Collections until the last few weeks have been poor, but have improved greatly since then. The general outlook seems to be fairly good, and to promise a steady if slow growth in business."

F. Lover, Manager of the Massey Harris Company: "Conditions have been fair with us this year, and the sales are slightly ahead of last year. We look to 1924 being a better year than 1923, and we are expecting an increased business. It will be a year in which farmers will do a certain amount of replacement and there should be a steady increase. Collections have been about the same as in 1922 but we have had to go after them more energetically. European conditions have a great deal to do with the situation here, and if they could get that matter of the Ruhr settled, we would have a much better state of things in Canada."

"The farmer is not getting what he should in comparison to the price he has to pay for manufactured articles, and until he does business will be very rapidly, or expansion increase."

J. McCombrey, Manager of The International Harvester Co. of Canada: "It all depends on the situation in Europe. If there is a settlement, then the situation would be a little better. I think things do look a little better in Europe lately and together with the fact that last year was a very prosperous one for the United States, I think 1924 being a good year for us. We are usually about a year behind the States."

"In our own business 1923 has not been a good one, and our sales have been 20 per cent behind those of 1922. We have also reduced our staff to meet the smaller requirements. Next year, however, should be a good one. We have a year with farmers all through the country and we expect it to be a good year with us for that reason as well as for the other reasons I mentioned. Collections are normal with us. When Europe is in the market again for our Canadian products, we should be able to get a better price than he is doing here. I think, business will pick up and improve."

Charles Cooper, Manager of Penman's Limited: "Things are very slow, owing to late spring and short summer, which means stockholders and jobbers carry heavy stocks, and owing to heavy sales tax coming into effect, seems to have a deterrent effect on them. The American competition is very keen. The unthinking Canadian public would be rather to purchase American-made goods than to buy Canadian-made goods. Hundreds of people are allowed to go from Canada and purchase in the United States without trouble. Even our city is doing well. Selling American-made goods at Port Stanley that can be made here in the city, which is a very poor spirit or lack of judgment on the part of the people. They are not expected to do their duty to the working public of Canada if the city council does not help them."

Therefore, the prospects of 1924 will be the same if the following conditions are not removed: Firstly, the government to remove the tax on goods manufactured in Canada; secondly, the city council should show a better example to its people, and not be loyal to our own country; and thirdly, the city council should be able to get the revenue so gained by taxing the drink. This could easily be done by taking off the coupons. These to be purchased through a government institution at a price according to the holder to obtain the drink. By this means an enormous sum of money could be brought into the hands of the government exchequer, and would be a great help to the city. The taxes now existing on other necessary manufactured goods, and prevent the foreigner being made by bootleggers and the upkeep of hundreds of spotters."

"Our sales have been 45 per cent better than in 1922, and we are employing over one hundred people less than last year."

Charles Philip, Manager of the Hall Acme Glove Company: "Conditions are the same with us as last year as far as sales and collections and the number of girls employed are concerned. We have been adversely affected by the depreciation of the franc, and we find it very difficult to get some of the English products we need on that account. The situation for 1924, and for the future generally, depends on the settlement of the European question. It seems, however, as if that matter will be settled before long, and that is a good thing. We hope for the best next year, of course, and perhaps if things improve over there we will get it."

E.R. Lawerson of the Firm of John Marshall & Co., Manufacturers of Hats: "The present situation is healthy, but it is one which calls for considerable effort. The economy in operation in the future to leave an increase in the future, it is difficult to say with any certainty just what will happen. However, as if the market surplus and the position in Europe have a dominating effect."

"There is too great disparity between the price the farmer is getting for his wheat and the price he has to pay for whatever he buys. There will have to be some new arrangement whereby the states of affairs will be changed. The European problem looks like being settled soon, however, and that will help us. Our sales are pretty much the same as in 1922."

William Anderson, of the William Anderson Manufacturing and Rubber Company: "With us, the year has been divided into two parts. The first part has been a time when business was very good, and conditions for the rest of the year up to end of November look very promising. As for next spring it will probably be a time when conservative operations are necessary and when inventories should be low. Nevertheless we expect 1924 to be as good as this year and we are not pessimistic."

"Sales are about 25 per cent ahead of 1922 and we are employing slightly more help. Collections until the last few weeks have been poor, but have improved greatly since then. The general outlook seems to be fairly good, and to promise a steady if slow growth in business."

F. Lover, Manager of the Massey Harris Company: "Conditions have been fair with us this year, and the sales are slightly ahead of last year. We look to 1924 being a better year than 1923, and we are expecting an increased business. It will be a year in which farmers will do a certain amount of replacement and there should be a steady increase. Collections have been about the same as in 1922 but we have had to go after them more energetically. European conditions have a great deal to do with the situation here, and if they could get that matter of the Ruhr settled, we would have a much better state of things in Canada."

"The farmer is not getting what he should in comparison to the price he has to pay for manufactured articles, and until he does business will be very rapidly, or expansion increase."

J. McCombrey, Manager of The International Harvester Co. of Canada: "It all depends on the situation in Europe. If there is a settlement, then the situation would be a little better. I think things do look a little better in Europe lately and together with the fact that last year was a very prosperous one for the United States, I think 1924 being a good year for us. We are usually about a year behind the States."

"In our own business 1923 has not been a good one, and our sales have been 20 per cent behind those of 1922. We have also reduced our staff to meet the smaller requirements. Next year, however, should be a good one. We have a year with farmers all through the country and we expect it to be a good year with us for that reason as well as for the other reasons I mentioned. Collections are normal with us. When Europe is in the market again for our Canadian products, we should be able to get a better price than he is doing here. I think, business will pick up and improve."

Charles Cooper, Manager of Penman's Limited: "Things are very slow, owing to late spring and short summer, which means stockholders and jobbers carry heavy stocks, and owing to heavy sales tax coming into effect, seems to have a deterrent effect on them. The American competition is very keen. The unthinking Canadian public would be rather to purchase American-made goods than to buy Canadian-made goods. Hundreds of people are allowed to go from Canada and purchase in the United States without trouble. Even our city is doing well. Selling American-made goods at Port Stanley that can be made here in the city, which is a very poor spirit or lack of judgment on the part of the people. They are not expected to do their duty to the working public of Canada if the city council does not help them."

Therefore, the prospects of 1924 will be the same if the following conditions are not removed: Firstly, the government to remove the tax on goods manufactured in Canada; secondly, the city council should show a better example to its people, and not be loyal to our own country; and thirdly, the city council should be able to get the revenue so gained by taxing the drink. This could easily be done by taking off the coupons. These to be purchased through a government institution at a price according to the holder to obtain the drink. By this means an enormous sum of money could be brought into the hands of the government exchequer, and would be a great help to the city. The taxes now existing on other necessary manufactured goods, and prevent the foreigner being made by bootleggers and the upkeep of hundreds of spotters."

"Our sales have been 45 per cent better than in 1922, and we are employing over one hundred people less than last year."

Charles Philip, Manager of the Hall Acme Glove Company: "Conditions are the same with us as last year as far as sales and collections and the number of girls employed are concerned. We have been adversely affected by the depreciation of the franc, and we find it very difficult to get some of the English products we need on that account. The situation for 1924, and for the future generally, depends on the settlement of the European question. It seems, however, as if that matter will be settled before long, and that is a good thing. We hope for the best next year, of course, and perhaps if things improve over there we will get it."

E.R. Lawerson of the Firm of John Marshall & Co., Manufacturers of Hats: "The present situation is healthy, but it is one which calls for considerable effort. The economy in operation in the future to leave an increase in the future, it is difficult to say with any certainty just what will happen. However, as if the market surplus and the position in Europe have a dominating effect."

"There is too great disparity between the price the farmer is getting for his wheat and the price he has to pay for whatever he buys. There will have to be some new arrangement whereby the states of affairs will be changed. The European problem looks like being settled soon, however, and that will help us. Our sales are pretty much the same as in 1922."

Complete Prize Lists Have Been Announced

The *Advertiser* has published complete prize lists of all competitions at the Western Fair. For the convenience of those interested, the dates and pages of appearance are here reviewed:

Monday, Sept. 16: Morning—Vegetables and crops, pages 13 and 17. Evening—Pages 13 and 17.

Tuesday: Morning—Percheron horses, Southdown, Hampshire and Oxford sheep, page 2. Evening—D. S. C. R. arts craft prize list, page 4; butter and cheese awards and winners in saddle horse class, page 2; Percheron horses, Southdown, Hampshire and Oxford sheep, page 13.

Wednesday: Morning—Complete poultry prize list, pages 10 and 15; standard bred horses and Shorthorn cattle, page 12. Evening—Coach and carriage horses, Clydesdales, farm horses, agricultural horses, ponies, hackneys, heavy drafters, roadsters and thoroughbred horses and Hereford cattle, page 2; prize list for fruits, page 2; complete poultry prize list, pages 8 and 10; seed trials, page 1.

Thursday: Morning—Fat sheep, Lincoln, Cotswolds and Leicester sheep, page 3