

APPENDIX III—continued.

Prof. Mott: cases of chronic diseases discharged from the wards should be instructed to attend the out-patient department. Every out-patient physician should have a few beds.

12. What should you consider a reasonable annual expenditure in such a hospital for the more purely scientific work as in pathology, bacteriology, etc., and for what services and facilities should this provide?

Prof. Fitz: A clinical laboratory is of the greatest importance. There should be a pathologist with bacteriological assistant, and chemist with assistant. On equipment apparatus, instruction and research, \$10,000 could be properly spent in each year.

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|--------------------------------|-------|---------|
| Prof. G. Thompson: Pathologist | - - - | \$5,000 |
| Assistant Pathologist | | 1,500 |
| “ | “ | 800 |
| Materials | - - - | 3,000 |
| | Total | 10,300 |

Prof. Stockton: A trained man or woman in charge at a salary of \$1,500. Much of the work could be done by a dresser, salary, \$400; routine work to be done by the house staff under the supervision of the chief. Fixed laboratory charges not over (including breakage) \$1,000. Excerpt from letter as follows: "I have recently given considerable time as a member of a committee in studying the matter, and I believe that the method here recommended is the best solution of the problem for most large hospitals. In exceptional cases where the attending staff have common ideals and where the members of said staff are well trained in laboratory methods, and where they can give sufficient time to supervise the work of the hospital internes, good results can be and are obtained without special pathologist in charge. Such conditions, however, are not usual.

Prof. L. F. Barker: A budget of say \$25,000 annually would be a reasonable expenditure for the more purely scientific work in pathology and bacteriology after the department is equipped. The laboratory itself should cost from \$60,000 to \$100,000 and it should have an equipment fund of from \$20,000 to \$30,000. The annual budget fund would provide, in the first place, a professor of pathology at \$5,000; second, an associate professor at \$2,500; an assistant in bacteriology at \$1,500; two junior assistants at \$600 each, one in bacteriology and one in pathology. If a couple of Fellows were available it would be an advantage. The rest of the annual income should go for the gradual improvement of equipment, the buying of better microscopes, of physiological instruments of pre-