Moul Cours Montreal, April 17, 1920 A.P.S.Glassco, Esq.
Bursar of McGill University. Dear Mr. Glassco: The following notes and suggestions bear upon the annexed programme of hours of instruction: The 9 hours work set down for Mr. Brimacombe consist of 6 hours of regular Commerce work and 3 hours of Extension work. The latter, however, will only last for 20 weeks. Last year Mr. Brimacombe gave 8 hours to the regular Commerce work and 3 hours to Extension woek, i.e, 11 hours against the 9 now proposed.
I shall myself give 8 hours a week of accountancy work. I think it would be advisable to bring in one or two of our coming Commerce graduates to do demonstration work in First Year Commerce, and perhaps also in the Extension course in Elementary Accountancy. In this way, by training instructors for the future, we should be exhibiting a praiseworthy foresight. This training of instructors in Accountancy is quite a feature in the principal Schools of Commerce in the States. I would recommend that for this work we endeavour to pro-cure a graduate from the University of Madrid. We might offer cure a graduate from the University of Madrid. We might offer such a man the rank of Asst. Professor or Assoc. Professor and an initial salary of \$2500 (covering an Extension course which would probably bring in \$400 or \$500) to be increased in 3 or 4 years to \$3500. Next year 10 hours a week (including 2 hours of Extension work) is called for. Subsequent years will demand about 16 hours.

Since I must go to Barcelona this summer to look after private matters, I might, if the University wishes it, proceed to Madrid and select a man. In that case I should ask that my expenses from Barcelona to Madrid be defrayed by the University. About \$100 would cover such expenses. About \$100 would cover such expenses. Banking
Mr. Weldon, partner of Mr. Dale Harris, offers to undertake
this course, in which he says he is greatly interested. Mr. Weldon
this course, in which he says he is greatly interested. Mr. Weldon that we have been trying in vain for 3 years to find a man for this work. Mr. Reilly will continue to give 2 hours a week to First Year Commerce in this subject. In addition Dr. Eve has engaged himself to provide 2 hours of laboratory work. Professor Evans has offered to extend his evening course so as to give increased benefit to such students as enter the School of Commerce with some knowledge of Chemistry. DRAWING? METALLURGY? MATERIALS OF CONSTRUCTION.

These three subjects have been removed from the Commerce curriculum. Mr. Sandwell's work in the School of Commerce will cover 10 hours a week. Into this work will enter the courses in BUS-INESS ORGANISATION, & INDUSTRIAL ORGANISATION, previously given by me, and the courses in ECONOMIC GEOGRAPHY, previously given by Dr. Fryer. Yours very truly