

## CANADIAN FOREIGN SERVICE ACADEMY

### Risks

**Perception of profligacy during a period of restraint!**

The Academy is a clear example of the re-priorisation of resources. It is not only an initiative to meet an obvious need, but as a response to restraint, it is part of the solution not the problem.

**Perception of centralisation or control by EAITC!**

The Academy is a recognition by the Department of the breadth and diversity of the international relations community in Canada, and its need for the best possible standards of performance. The Academy is an act of service to that community in its service to the country.

**Loss of absolute control by the Department through the existence of the Advisory Board!**

Recognising the reality of the international relations community and sharing involvement is an act of initiative and leadership by the Department.

### Recommendation

If you agree with the purpose and nature of the Academy as proposed, and the approach, schedule and resources outlined;

**we recommend**

that Management Committee endorse the concept and recommend to PMB the allocation of the necessary resources in the 1991-92 fiscal year.