

enterprises were waiting for products that the Combine could not supply. The breakdown meant that the Combine might have to pay many thousands of roubles in fines. But the Kondopoga and Solikamsk combines came to their assistance. They supplied the Balakhna Combine's consumers with their own products. This is not the only example of this kind of help.

According to V. Grushin, the Deputy Chief of the Balakhna Pulp and Paper Combine's State Inspection Committee, the exchange of experience and advice that takes place at these meetings is their most important feature. The only problem is that the delegates do not have much time. Several days are required to get acquainted with a production facility, not just two or three hours. "I believe that we should encourage more business trips of this nature."

After the first prize in the competition was awarded to the Kondopoga Combine, the three enterprises considered their future targets. They undertook to manufacture 91 million square metres of newsprint, covering a two-day print of "Pravda", "Trud" and "Izvestiya", with the raw material saved through efficiency by the first day of the XIX Party Conference. The papermakers had to obtain some major concessions from M.I. Busygin, Minister of the Timber Industry. The combines have some serious problems to resolve. The most important of these, as they noted in a letter to Busygin, is the wood deliveries problem. "At present there is a discrepancy between the timber supply plan and the State Order (Goszakaz) amounting to more than 400,000 cubic metres. We may have trouble reaching our basic plan targets to say nothing of our above-plan obligations."