

Another area where the Corporation will have to take some initiative is in the field of union contracts. Mr. Picard noted that CBC unions would have to take cognizance of the flexibility that must be available to meet the vast broadcasting responsibilities involved. This could be achieved by their signing a special agreement to guarantee that there would not be any strike interference during the games. He explained that many other ways of achieving this are being presently explored but unless this concession can be concluded successfully, the Corporation would not be able to entertain these responsibilities. Mr. Deschamps also pointed out that agreement must be reached with the unions on the question of flexibility with respect to intermixing of CBC and foreign broadcast crews.

Turning to the aggregate estimated Game broadcast costs of the various options available, there was general consensus that as related to the broadcast centre itself, the conversion of the CBC's present Radio-Canada building from the Corporation's point of view seemed to be the most economical and sensible alternative. As to the best alternative for the acquisition and supplying of the numerous equipment needed, the Directors discussed at some length the three options of (#1) total purchase, (#2) total rental, and (#3) partial rental and purchase. During the discussion of the net costs under these alternatives, the (#1) total purchase of equipment was excluded leaving the (#3) rental/purchase and the (#2) total rental options open — which including operating charges, Radio-Canada building renovations amounted to \$33,700,000 and \$28,100,000 respectively. The Directors discussed the extent to which the Corporation could integrate into its long term equipment requirements some of the additional equipment necessary for the olympic games and whether the experience gained during the Centennial year and Expo broadcast involvement might be applicable to this situation. For the short duration of the games (approximately 2 weeks), it was pointed out that in terms of the color mobile facilities alone the number needed would be 4 to 5 times greater. The \$4,000,000 difference between the cost figures mentioned above for the rental/purchase and total rental options reflected the cost of the necessary color mobile units. Under the rental/purchase scheme, some equipment salvage would be possible for dispatching to those CBC production centres lacking such facilities. However, the President suggested that the Corporation should not strike its cost estimates with the view to recovering mobiles and color equipment for designation to other CBC stations after the games.

Recognizing the Corporation's dilemma with respect to the Olympic Games, the President noted this has been further aggravated by the City of Montreal because it promised the International Olympic Organizing Committee that the complete facilities of Radio-Canada in Montreal would be at their disposition without ever having consulted the Corporation. At the same time, the Federal government is on record as stating that it will not contribute any funds to this venture. However there has been some indication that the Government has not ruled out the possibility of giving financial assistance to the CBC to meet broadcast needs. The Corporation in its paper to the Cabinet Committee on Planning and Priorities last May stressed the impossibility of maintaining the original Federal government position as well as in several recent discussions with the Secretary of State. However, it would appear that the advent of a possible Federal election may prevent any positive position on this whole question which could mean a considerable delay in the timetable and deadlines that must be met if the Corporation is to be given the host broadcast role. In the meantime, the President said that he would be forwarding a strong memorandum to the Government through the Secretary of State in the immediate future underlining the seriousness of the situation with a view to getting some indication from them vis-à-vis the Corporation's position. To date, the Montreal Olympic Organizing Committee has shown no disposition to approaching the CBC formally about the hosting role.

Divergent expressions of opinion were put forward about the magnitude of the cost for this venture particularly at a time when the Corporation will be in the midst of spending large sums of money on the completion of its estimated \$60,000,000 Toronto consolidation, hopefully by 1978, as well as the large concentration of funds necessary in each of the next five years to complete the \$25,000,000 accelerated extension of CBC coverage programme. At the same time, the feeling was expressed that while the Corporation should not earmark