

Ottawa Journal Dec 6/22

regard to policies, but decentralization with respect to details. It should not be beyond the wit of man to devise a system of incentives and disincentives which would adequately meet this cardinal principle, and at the same time preserve the cohesion which is essential to the management of a large organization. I am glad to see that you are now engaged in the study of the problem, and there is, of course, much to be learned from the study of the problems of the business world.

Asks Sporting Chance.
I am not so foolish as to imagine that single-handed I can solve the difficult railway problems which confront not only the board and myself.

With the support of the public. I ask no favors, but simply a clear field for the expression of opinion. The success of the Canadian National Railways is sufficiently important to justify an appeal for at least fair play. So far as I am concerned I have undertaken the job convinced that I shall be able to do it. I will give me that degree of confidence and support which you think my efforts justify.

Mr. Beatty's Task.

E. W. Beatty said: When your president was good enough to suggest for me the honor of proposing the hearing, I was very anxious to accept. I unreservedly concluded that this pleasure was being afforded me because, as representing probably the largest stockholders in Canada, I represented the largest stockholders in the system over which Sir John will preside. I am sure that stockholders of special interest in the successful administration

E. W. Beatty said: When you president was good enough to suggest for me the honor of proposing the health of Sir Henry Thornton I not unnaturally concluded that this pleasure was being afforded me because, as representing probably the largest taxpayers in Canada, I represented the largest stockholders in the system over which Sir Henry will preside.

Large stockholders have a special interest in the successful administration of the system.

Good for C.P.R.
The reason why we may suppress all other considerations is that the prosperity of the National railways must inevitably mean that Canada itself is prosperous. Some years ago

The reason why we may suppress all other considerations is that the prosperity of the National railways must inevitably mean that Canada itself is prosperous. Some years ago

or the value of the Canadian Pacific Railway to distort this phrase into "What is good for the C.P.R. is good for Canada." Both expressions are equally true, however, if you eliminate the subtle suggestion of selfish interest first, contained in the latter. But it is undeniably true that if Canada is not prosperous the National railways cannot prosper.

the scientific and forceful application of his hands to vulnerable parts of the anatomy of other gentlemen, striking fear into the hearts of his listeners. I informed my pugilist friend that the eminent boxer had been a boxer in his youth, and that he might have had a good boxer, he would bet his shirt that he was a damn good boxer. He told me that Henry is a good railway executive because he was a fine football player, but I do say that he is none the less a good railway executive because of his earlier athletic prowess. He enjoys in a marked degree the company of the members of a large circle of friends both in the United States and Great Britain. Some few days ago when he was in London he met with many of Sir Henry's former associates. They spoke of him in terms of not only respect but affection. But indeed, of affection. As he proceeded expressed his conviction

that the Government railways were fortunate to secure his service and that the whole railway situation in Canada would be improved by his advent to this country.

railways of the country were divided not equally but not disproportionately between a private and a Government owned system. They are correct in its uniqueness, but there are, I think, unduly apprehensive of the complications which such a condition is anticipated to create. No essential way should such a condition mean lack of harmony, or unfairness in competition, or other conditions which have tended on some occasions to bedevil the transportation interests of a country.

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