as a whole", the Embassy thought the alternative words which had been suggested—i.e. "conjunction" instead of "consultation", and "engage in" instead of "conduct"—would be better.

- 7. Both Mr. Barclay and Sir Richard Crawford wished that whoever was to be Chairman should be assured of their strong desire to co-operate and be of any assistance in their power at any time. I mentioned this to Mr. Harris.
- 8. I saw Mr. Harris and discussed the matter at length with him, both before and after going to the Embassy. He was entirely satisfied with the terms of the draft, though he suggested an additional paragraph which seems good and which was put in form as follows (to go in as paragraph 1):
 - 1. The Canadian War Mission shall consist of the Chairman and such other members in such capacities as may be appointed by the Governor in Council on the recommendation of the Chairman.
- Mr. Harris had it in mind to ask a number of prominent Canadian business men to go to Washington to assist him in various aspects of the work, and as they would give their services without pay, he thought such a paragraph would be useful as giving them a certain status and so making it easier to ask them to join him.

This would also involve a change in the last paragraph in order to pay the expenses of the additional members.

- 9. Mr. Harris thought it would be quite enough for all practical purposes to empower the Chairman to deal with "Heads of the Departments" etc. and that it was unnecessary to retain the words, "the Government of the United States", in that connection.
- 10. Mr. Brand also came into the discussion in behalf of the British War Mission. He and Mr. Harris felt that the two Missions could in many cases make arrangements for joint and therefore economical organization of work and that some expression should be included in the draft to emphasize this as well as the desirability of general co-operation between the two Missions. Accordingly the following is submitted to take the place of paragraph 3 of the first draft:

The Canadian War Mission shall endeavour to act in the closest conjunction with the British War Mission at Washington and shall, through such arrangements as may be agreed upon between them, strive to avoid duplication or conflict of organization and effort and to promote the utmost co-operation with the United States and the Allies in the prosecution of the war.

11. Accordingly a new draft report to Council¹ is submitted herewith, embodying the points indicated above. I have changed the wording of the preamble and enacting clause slightly to conform to these changes.

[L. C. CHRISTIE]

¹ See Document 35 for Order in Council as passed.