

INDEX

Northern Steamboat Line, consolidated with the La Crosse & Minnesota, 47
 Northern Steamship Company formed, 421; ships sold to eastern trunk lines, 190
 Northwestern Fuel Company, established, 93; Mr. Hill sells his interest in, 286
 Northwestern Packet Co., Mr. Hill becomes agent of, 49, 50, 80; business arrangement with, 57
 Northwestern Trust Company, purchase of, 310
 Northwestern Union Packet Company organized, 47

 Ore lands developed by Mr. Hill and transferred to stockholders, 220, 228
 Oregon, necessity of connections to, 251
 Oregon & Transcontinental Co. bankrupt, 334; organized, 332, sold to Union Pacific, 33
 Oregon Railway & Navigation Co. reorganized, 332; consolidated with Northern Pacific, 333; bankrupt, 334; Mr. Hill's opinion of, 456; formation, 331; becomes identified with Northern Pacific, 32, leased to Union Pacific, 33; E. D. Adams, on letter to, 37; letter to J. P. Morgan, 40, letter to E. H. Harriman, 42
 Oregon Short Line and Utah & Northern consolidation, 334
 Oregon Steam Navigation Company, formation, 331
 Orient, beginnings and possibilities of trade with 51, 53, 94
 Oriental trade, letter to Mr. Higginson on, 392; ships built for, 190
 Outlook, reply by A. B. Stickney to article on Mr. Hill's financial methods, 482
 Overland caravans to Red River country, 80

 Pacific Extension, right of way secured through Blackfeet reservation, 386; difficulties of locating and surveying, 457
 Paintings, Mr. Hill's collection, 359
 Panic of 1873, influence on railroad enterprise, 131, 145, 151
 Panic of 1907, causes and effect, 266
 Partnerships of Mr. Hill, 88, 89, 90
 Pearls, Mr. Hill's love for, 400, 402
 Pearsall, Thomas W., brings suit to prevent carrying out of Great Northern Pacific arrangement, 18
 Peat deposits of Minnesota, 94, 214
 Pembina, Fenian attack on, 121
 Perkins, Chas. E., letters to, on silver question, 492

Perkins, G. W., helps determine plan of Northern Securities Co., 164
 Philbin, D. N., general superintendent of Duluth & Winnipeg, 218
 Plunkett, Sir Horace, letter commending Mr. Hill on activities in behalf of better farming, 367
 Political activities of Mr. Hill, 424
 Porter & Merrill, joint control of St. Paul & Duluth arranged with, 330; joint control of St. Paul & Duluth, 332
 Portland, Oregon, plans for traffic connections with, 251
 Portland, Spokane & Seattle, increase of capital stock and permanent financing, 255
 "Preparedness for Peace," pamphlet, 321
 Profit sharing by employees, inaugurated by Great Northern, 81
 Provisions, cost of, in frontier days, 27
 Puget Sound, necessity of connections to, 251

 Railroad building in Illinois and Wisconsin 26
 Railroad building prior to 1873, extent of, 132
 Railroad competition and combination, 341
 Railroad efficiency, school of, established, 334
 Railroad, ground broken for first, in Minnesota, 136
 Railroad iron shipments to Japan, 58
 Railroad land grants in Minnesota, 133
 Railroad lobbies at Washington working for subsidies, 156
 Railroad rate legislation and injurious rate regulation, 260, 344, 347
 Railroad strikes of 1894, 79
 Railroad terminals, necessity of adequate, 345
 Railroad, art and science of, 327
 Railway Business Association, address before, on adequate terminal facilities, 346
 Rate reduction, voluntary and legislative, 276
 Rate regulation, meeting of railroad presidents, to plan for, 439; evils of unwise, 260; a matter of justice, 344
 Rate war between Northern Pacific and Great Northern, 446
 Receiverships, Interstate Commerce Commission report on, 446
 Red River & Manitoba Co., organized, 245

Red I
 with
 busi
 Red R
 114,
 Red R
 Red R
 101,
 Mr.
 and
 Red R
 Referen
 Rescue
 Riel's l
 Rockef
 chole
 Rockw
 Rockw
 educ
 Root I
 road
 Ryan,
 arbit

 St. Ant
 St. P
 St. Pau
 26; d
 great
 home
 Hill's
 St. Pau
 track
 St. Paul
 fied w
 toba,
 St. Pau
 agent
 to, 80
 plans
 zation
 compa
 sota &
 155; fi
 default
 report
 tion c
 aggress
 minim
 holders
 zation
 earning
 outstar
 descrip
 indebt