

# MACDONALD COLLEGE

RAILWAY STATIONS, EXPRESS AND TELEGRAPH OFFICES:

STE. ANNE DE BELLEVUE, QUE.

POST OFFICE:

MACDONALD COLLEGE, QUE., CANADA.

VETERINARY DEPARTMENT

May 11, 1933.

Sir Arthur Currie,  
Principal, McGill University,  
Montreal, Que.

Dear Sir Arthur:

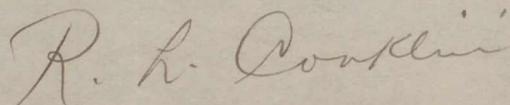
In reply to your letter of May 4th, containing some suggestions as to the modification of plan concerning sanitation and hygiene as related to the various departments maintaining animals, I wish to submit the enclosed memorandum embodying the changes which you suggest, together with one or two additions.

I have gone over this matter with Dr. Snell, the Acting Dean, and considered the advisability of this programme from the standpoint of administration. It is my aim to arrange a programme which will not interfere with the prerogative of the administration staff, including the Dean and the heads of departments, but at the same time to comply with your desire to obtain full cooperation of all concerned in the protection of the Institutional investment in animals.

I have not consulted Mr. Ward in this matter for the reasons which I have already made quite clear to Dr. Snell, the chief one of which is as follows: When individuals or departments find that authority is disseminated among numerous individuals the result is usually dissatisfaction and frequently incompetence or failure to carry out one's duty is covered up by passing the responsibility from one individual to another. I have considered the Dean as my immediate superior in Institutional matters, and through him I consider that I am responsible to the Principal. Hoping that this method of reporting upon this matter meets with your approval, and being always ready to accept your suggestions in the matter of administration,

I am,

Yours very truly,



R.L. Conklin,  
Professor of Animal Pathology.

C/R.