

Principal's Office,
McGill University.

April fourth,
1932.

To the Members of the Professorial, the Administrative
and the Maintenance Staffs of McGill University:-

The Board of Governors of McGill University very much regrets to have to announce that it is obliged to take a step which, in the opinion of some people, has been too long deferred.

Effective June first, 1932, all salaries and wages are to be reduced, on a sliding scale.

For the year June 1, 1929, to May 31, 1930, the difference between Income and Expenditure was \$316,000. For the year June 1, 1930, to May 31, 1931, this deficit was \$338,000, while for the year which will end on May 31st next the deficit will be approximately \$400,000.

The revenue of the University is derived chiefly from

- (a) Income from investments
- (b) Fees
- (c) Government grants
- (d) Gifts and bequests

Like all those institutions and individuals whose income is dependent on investments, we have suffered a severe loss in revenue from that source.

Fees have been steadily increased and are now, and always have been, higher than those paid in any other Canadian university. In some cases the disproportion has been as marked as two and a half to one. It was my hope that certain deficiencies in staff and facilities could have been met before fees were again raised, but I am afraid they must be materially increased at once.