

them. An important element of the future strategy for global peacekeeping must be to promote regional peacekeeping organisations which can act with the authorization of the Security Council of the UN.

(ix) **The Use of a Private Military Company; A Case Study from Sierra Leone - *Jonah Schulhofer-Wohl***

In our search for the way forward we must not close our minds to unconventional approaches. The use of a private military company in Sierra Leone in cooperation with the UN was an important learning experience. It had all the familiar benefits of discipline, focus, accountability and efficiency which politicians of all hues have become familiar with in successful delegation of authority from the public to the private sector in national affairs. We cannot neglect useful lessons from experience, and Jonah Schulhofer-Wohl has done us a service by providing an extremely well researched account of this aspect of the Sierra Leone operation.

(x) **Report of the Panel of UN Peace Operations**

The Secretary-General asked the Panel of United Nations Peace Operations, composed of individuals experienced in various aspects of conflict prevention, peacekeeping and peace-building, to assess the shortcomings of the existing system and to make frank, specific and realistic recommendations for change. Their recommendations focus not only on politics and strategy but also, and perhaps even more so, on operational and organizational areas of need. The report of this Panel is complementary to the work of the Ottawa Forum, and reinforces its conclusions. It is therefore reprinted here in full.

¹ Report of the Secretary-General pursuant to General Assembly Resolution 53/55 (1998), Srebrenica Report, para.488.