

Expenses at first will consist of purchase of equipment for laboratory and class-room use, such as anatomical models, bird-skins, skeletal material, collecting and preserving tools and materials, glass jars, photographic materials, trays, etc. Possibly there will also be included costs related to fitting up of necessary laboratory space.

When necessary capital expenditures have been made, running expenses will be comparatively light. This makes it possible for expenses to decrease as salary costs increase.

It is not practicable to forecast what laboratory space will be required, as size of classes is so uncertain at this time. Such elaborate equipment as is required by physics and chemistry laboratories, for example, is not necessary, the chief requirements being furniture sufficient to seat all students at tables, at least one sink, a blackboard, moderate storage space for materials enumerated in the second paragraph above, and space and desks for graduate students.

Arrangements for use of a lecture-room are of course, also necessary.

Sincerely yours,

*Harrison F. Lewis*