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The Brown Palace Hotel,
Denver, Colorado, November 18, 1915.

Dear Mrs. Harriman:

It was a pleasure to see your handwriting in the letter I received this morning. I have not as yet received from Mr. Rockefeller the note about the Committee on Unit Organization, but you may rely on my giving every consideration to any suggestion of yours which it may contain.

As you see by this letter, I am still in the west, having just returned to Colorado after an absence of a month in Arizona and California. I expect to leave here for Ottawa at the end of this week, but just when I shall be in New York again I am unable at the moment to say. I doubt if it will be before the New Year, as my long absence in these parts has left much to be considered and overtaken on my return.

I am glad you think well of the plan the Colorado Fuel and Iron Company has adopted. Mr. Rockefeller's visit was certainly a great success, and will, I think, prove beneficial to every one concerned. I look forward to the pleasure of discussing the features of

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