

not being seized.

Mr. Ramsay Macdonald, in addressing us last year, said that the community looked to the universities for leaders. Is McGill training leaders? In the last few years Canada, by her great foreign trade, by her acceptance of a place at Geneva, as well as by the reputation she won in the War, has come to have a place among the nations. Are we training men in international outlook?

Such language may sound ambitious, but I do not believe it is too ambitious. Indeed, we might ask ourselves questions less ambitious, but no less searching. For example, in the friendly competition between Canadian universities, French as well as English, are we maintaining McGill's proud place? Are we adjusting ourselves to all the new aspects of Canadian life?

Again, I often hear it said that McGill is not getting the proper human material from the schools. Is McGill concerning itself sufficiently with training teachers specifically in the various subjects, and putting them back into the schools, so as to raise the standard and quicken the pace?

Such questions are general and may seem vague. Yet suggestions as to how we might strengthen ourselves or change our methods, so as to answer these questions confidently in the affirmative, need not be vague. The only intolerable vagueness, to my mind, is to talk largely about "Learning and Leadership" in mere lip-service, and to complain loosely that education is not keeping pace and that the world is going to the dogs. The useful suggestion is always to point to the necessary next step. Here I sincerely ask your assistance.

It is obvious that we need more money, to increase salaries, to add to under-staffed departments, to found new chairs, to endow scholarships and sabbatical years, to extend our playing fields, to build dormitories, gymnasiums and a convocation hall, and to build professors' houses, to keep them from tenting all over Montreal Island. More money, I am confident, we shall presently have. But we may not get enough to do all that we should like. It is easy to narrate all the things we could do if we had the means; much harder to state, in penurious circumstances, the relative importance of things. Here again, I sincerely ask your assistance.

Within our own doors we ought to be as critical of ourselves, where criticism is useful and friendly, as we can. Outside our doors we ought to be as discreet as common sense and loyalty dictate. In business, directors try to find