I wish to report to the Board of Governors that at a meeting of the Faculty of Medicine, held on the 17th March, 1920, the Faculty recommended that the principle of one head for each of the Clinical Departments be adopted. That is, while at each of the two general Hospitals, the Montreal General and the Royal Victoria, there shall be a Chief of Clinic, one of these shall be the acknowledged head of the Department and shall be responsible for the laying out of the teaching programme, the assignment of work to the different teachers, the supervision, direction and efficiency of the teaching, and the general organization, direction and supervision of research work in both hospitals.

At that time no definite recommendation was made to the Governors. At a special meeting of the Faculty, held on February 14th, 1921, it was decided to make effective the above decision, and on behalf of the Faculty of Medicine, I now ask the Governors to agree to the appointment of definite heads, as follows:

Medicine and Clinical Medicine - Dr. F.G. Finley
Surgery and Clinical Surgery - Dr. G.E. Armstrong
Obstetrics and Gynaecology - Dr. W.W. Chipman
Oto-Laryngology - Dr. H.S. Birkett

This plan goes into operation at once, and at the end of the year 1921-22 it will be brought up for review and change, if thought advisable.