

have taught him non-interference, coupled with closest liason with the Company Commanders, with whom he must keep on the most cordial terms.

(d) **Manners** includes tact. He must have acquired reticence. Now reticence in an Adjutant is the art of chatting cheerily with others without disclosing secrets, in other words "spilling the beans" Bart Rogers.

The Adjutant who goes around with a self-important bearing and pursed-up lips "I could tell you lots, but I won't" sort of air should be fired instanter. They are trouble makers.

ADJUTANTS

Lacking technical knowledge of their work and who don't remedy the defect quickly.

Who write too much.

Interfere with Company Commanders unjustifiably.

Assume they have a position of command.

Create friction

Give away secrets.

SHOULD BE DISPENSED WITH.

Some times in a Regiment, an Officer otherwise thoroughly well suited to the position, full of forethought and good organizer, falls down on say, Drill. It may then be better to retain him and supplement his defect by a junior who is an expert in that as an Assistant.

a. c. macdonell
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