MCGILL UNIVERSITY MONTREAL DEPARTMENT OF SURGERY December 10th. 1 9 3 1. Sir Arthur Currie. McGill University. Montreal. P.Q. My dear Sir Arthur: Dr. Fraser and I have had several discussions concerning the question of how to make the best use of the money so generously offered by Mr. Molson. As a first principle we decided upon this; that, for the present and as a beginning, it would be wise not to eat into principal, but rather to use the interest, so far as it would go. Beginning thus in a small way, we shall, during the coming year, become better acquainted with possibilities of development. and these possibilities will become more clear and more concrete. The next principle is that the total amount of money available should be divided evenly between the two Departments, Gynaecology and Surgery. As Dr. Fraser intends using his share of the grant in the development of the Cancer Clinic, already established in his Department, it remains for me to propose a plan for the development of the work of the Department of Surgery. In this respect it is clear that with the funds available no profitable results could be obtained along the lines of research in the direction of the cause or cure of cancer. I have concluded, therefore, that our best plan would be to establish a new Outdoor Clinic in the Royal Victoria Hospital, as a part of the general surgical Outdoor Clinic, putting it under the direction