Since this note was made the patient had gradually become weaker. She died June 19th. These growths when once removed do not return.

To do the maximum amount of good for the increased numbers that will come for operation as a result of our labors, our surgeons must be thoroughly conversant with the anatomy of the given part, and must have a full knowledge of the paths along which the cancer travels from its point of origin. In cancer of the lip the operator must consider the removal of the glands of the neck. In cancer of the breast he must be familiar with the lymph glands that are first involved, and in cancer of the rectum must remember that the liver is frequently secondarily invaded, and that if such be the case, an extensive rectal operation is contra-indicated.

I shall never forget meeting one of my Baltimore colleagues abroad one morning and saying, "Why, I thought you were going to Dr. — 's clinic this morning." The reply was: "I did. He was to do a breast operation at 8.45. I arrived at 9, and the operation was over." This was not long ago, and the surgeon has a worldwide reputation. If our work were to be as superficial and incomplete as in this case, then it were better not to undertake any campaign against cancer. But such is not the case, and admirable work is being done in many clinics; not in all, however, I am sorry to say.

Some surgeons fearing they will not be able to close the wound after an extensive breast operation are loath to remove as much tissue as is necessary. They accordingly make their flaps alarmingly near the cancer area. A recent method devised by my friend, Dr. Curtis F. Burnam, obviates this. The surgeon makes as wide a removal as he deems necessary, giving no thought to the raw area left. After the removal of the breast the raw area is measured and a skin area of sufficient size is removed from the abdominal wall. It does seem remarkable that this method has not been employed before as a routine procedure, as the abdominal wall is so lax that a flap of practically any size can be removed and the resultant space easily approximated.

Every wide-awake business man has his hands on the reins continually, has careful records of his purchases and of his sales, and at regular intervals takes stock. Recently I was dining with the general manager of one of the greatest trunk railroads in the United States. He was a keen-eyed business man. After dinner the conversation drifted to methods of keeping track of various data. On my asking him a question he took me back to the dining-room in his private car and opened the buffet, which, in former years,