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THE COLORADO FUEL AND IRON COMPANY  
DENVER, COLORADO

J. F. WELBORN,  
PRESIDENT  
E. S. COWDRICK,  
ASSISTANT TO THE PRESIDENT

Denver, <sup>hmc</sup>April 5, 1919.

Mr. F. A. McGregor,  
c/o W. L. Mackenzie King,  
The Roxborough,  
Ottawa, Canada.

Dear Mr. McGregor:

Your letter of April 28, in which you refer to J. W. Curry, of the Standard Oil Company of Indiana, reached me at Pueblo the other day when I was accompanying Mr. Curry on a trip to some of our properties, in the course of which he investigated the workings of the Industrial Representation Plan.

While in Colorado Mr. Curry collected the forms which he wished to have for reference, and also secured, I hope, a considerable amount of information that will be of use to him in putting into operation the industrial plan that has been drawn up by the Standard Oil Company.

I trust that you and Mr. King will have an enjoyable and profitable time on your visit to England.

Very sincerely yours,

*E. S. Cowdrick*

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