

treasury was empty. There was absolutely no endowment. The buildings and furniture, after fifteen years of constant wear by hundreds of students, were sadly in need of repair and renewal. The able professors of other days had betaken themselves to other work, and there were scarcely thirty students (but two matriculated) to respond to his first call of college opening. To raise funds sufficient to bring the annual income up to \$5,000, to organize an efficient staff of professors, to attract and organize students once more into the relations of college life—in fact to resuscitate the college—was the work before him."

Time would utterly fail to tell of the difficulties and discouragements with which he had to struggle; of the self-denial, the management, the administration, that filled his days with work and his nights with care. He set before him a great life purpose, the growth and prosperity of the University to which he had been called by the providence of God and by the voice of his Church. To this purpose he held with the tenacity of life. He had one work, if he had many instruments,—he had one end, if he had many ways. To his great end he was as constant as the needle to the pole; but in methods he was as variable as the winds of circumstance, that compelled him to shift the sails.

When the college was handed to him it was a wounded, suffering child; and he was to be father and mother, doctor and nurse. He sheltered and nourished and cherished her until she has become the bountiful mother—the *Alma Mater*—whose sons are to be found in usefulness and honour throughout this wide Dominion, from sea to sea, and from the river to the end of the earth.

What wonder if, in all these years of care and watching, he developed a caution that to some unknowing observers may have seemed over-developed. Extreme caution was necessary in the first place to save the college from perishing in its weakness; and when her prosperity brought larger interests and stronger forces, there was still need of the utmost toil and care to husband and increase resources, and meet those trying emergencies that have arisen from time to time, threatening the destruction of all that he had accomplished.

But he had conquests as well as conflicts. In 1854 a Faculty of Medicine was established for the first time. In 1862 was established a Faculty of Law; in 1872, a Faculty of Theology; in 1878, a Faculty of Science, and in the same year the new