DO NOT WRITE ABOUT MORE THAN ONE SUBJECT IN THE SAME LETTER. 160m-10-20 Civil Service Commission W. FORAN. SECRETARY WF/WR Canada Office of the Secretary. IN YOUR REPLY PLEASE QUOTE Ottawa. 22nd December, 1920. FILE NO. Dear Sir Arthur; I have recently very forcibly realized that there is no literature available to the public treating upon the important reforms which have been effected in the administration of the Public Service since the institution of the Civil Service Commission in 1908, and especially during the last three years. Public men like yourself who keep in constant and sympathetic touch with such matters may be aware, at least to some extent, of what is going on, but the public generally is not informed although no movement more closely touches the public life of the country than the administration of its Governmental Service. It is most desirable that the public should understand what these reforms are and what they stand for to the country and having this in mind I have had prepared a series of articles dealing with various phases of the question as, for example, the comparison of the rival methods of recruiting by (a) patronage, (b) merit; the openings that exist in the Public Service for (a) the college and professional man, (b) women, (c) the returned soldier; and so forth. These articles will be published in pamphlet form for general distribution and it has occurred to me that an expression of opinion from yourself, as head of one of the great Canadian universities, upon the advantages of the Merit System would add immensely to the value of the publication. Might I, therefore, ask you to send me a signed Sir Arthur Currie, G.C.M.G., K.C.B., Principal McGill University, MONTREAL, P.Q.