Canadian manufacturers who wish to export, therefore, have at their disposal a wide variety of trading houses which can provide a great number of different services, including:

- · market identification and selection;
- buyer identification, evaluation (including credit check), and selection;
- · identification of product and packaging specifications;
- price negotiation:
- arrangement of terms of sales (including obligations of buyer and seller, terms of shipping and payment);
- · financial arrangements;
- shipping arrangements;
- preparation of all export documents required;
- protection against export risks (those related to commercial and political factors, exchange rates, shipping, etc.);
- payment for goods sold and receipt of payment from foreign buyers;
- · satisfaction of claims:
- · provision of after-sales service; and
- · promotional support abroad.

Clearly, trading houses are able to cover all aspects of export management, marketing and financing — everything that has to do with the techniques and mechanics of exporting. At one end of the spectrum, a merchant trading house may perform all the above functions, buying from the Canadian manufacturer and reselling abroad for a profit. At the other, a trading house, acting as an agent, will identify a potential client abroad for a Canadian manufacturer, and receive a commission if the transaction goes through. Between these two extremes are any number of other arrangements, depending on the needs of manufacturers and the opportunities open to trading houses.

## Trading Houses...How Do They Operate?

Trading house services fall under three operating modes:

- supply marketing where a Canadian producer of goods or services asks a trading company to find an outlet for its product abroad;
- demand sourcing where a foreign-based client asks a Canadian trading company to locate a supplier of specific Canadian products or services; and